SUMMARY

GREEN LIGHT

- A total of 13 lenders participated in the original EFT pilot project and our goal was to increase this number by 100% to 26 lenders in FY '02. As of July 1, 2002, a total of 68 lenders are participating in the EFT program. (15)
- The second NDNH match for FY '02 occurred on June 28, 2002. As of this date, collections total \$155,165,841 for FY '02 as compared to a total of \$133,401,321 for all of FY '01. (21)

YELLOW LIGHT

- For the second consecutive reporting period, CIO reports that completing the design of enterprise-wide security and privacy architect is assigned a yellow light. (56) In addition, CIO reported that certifying and accrediting 100% of general support systems was a yellow light on May 10, with no further updates since that reporting period. (59)
- CFO continues to report that implementing Oracle's "Federal Financial's" software package as a yellow light. (71)
- CFO reports that twenty-two "Prepared by Client" items were provided to the auditors. Ten are overdue from July 1 due dates. (74)

RED LIGHT

• The completion of a position paper and risk plan to the Financial Partners General Manager outlining new approaches to reviews, mitigation strategies, risk assessment, using scorecards, data mart tool, and market shifts is still pending. It was originally due May 17, 2002. A draft was delivered on June 17, 2002, and is under revision. This is the second consecutive reporting period that this measure is assigned a red light. (52)

COMPLETED

- Phase I of consistent data was completed on time and within budget, despite not receiving funds for FY '02. Screening documents to support FY '03 activity have been developed. Continued activity is contingent upon receipt of FY '03 funds. (66)
- The project plan to upgrade Oracle "Federal Financial's" to version 11i was delivered on schedule June 28th. (72)

SCHEDULE CHANGE

• Tier II of competing the concept of operations for implementing Oracle's multi-org capability is on hold until funding is available. The project is expected to begin in October 2002. (73)

Appendix

 $\mathbf{S}\mathbf{T}\mathbf{U}$

FSA No Channel Action Item/Perf Meas Status_Date Progress Summary

Develop the design concept for the Students portal that will provide access to Student related online services.

7/5/2002	Release 1 of the Students Channel portal went live on April 30th. The site is available to the public at www.studentaid.ed.gov. Usage of the site will be monitored and reported in future reports.	100
	The IPT has been meeting on a regular basis, and is currently reviewing the Release II Detailed Requirements Document, and the Requirements Traceability Matrix. Seperate meeting were conducted to determine estimate usage and capacity issues, and content postion procedures.	
6/5/2002	issues, and content posting procedures. Release 1 of the Students Channel portal went live on April 30th. The site is available to the public at www.studentaid.ed.gov. Usage of the site will be monitored and reported in future reports.	100
	Meetings to determine the requirements for release 2 are underway, to continue to add features and functionailty to the portal. XAP has been contracted to provide functionailty from thier product to further enhance the the in-house development efforts.	
5/10/2002	Release 1 of the Students Channel portal went live on April 30th. The site is available to the public at www.studentaid.ed.gov. Usage of the site will be monitored and reported in future reports.	100
	Requirements for release 2 are underway, to continue to add features and functionality to the portal.	
4/12/2002	The students portal has completed the initial design phase and gone into development and review. The original content has been sent for approval and certification. A focus group was held, and the design was met with high regard. As well, the design was unveiled at the Spring Conference where it was received with enthusiasm. The content has been reviewed by Policy and Communications, and minor changes incorporated. Usability testing was completed successfully, and performance testing is continuing.	50
3/30/2002	The students portal has completed the initial design phase and gone into development and review. The original content has been sent for approval and certification. A focus group was held, and the design was met with high regard. As well, the design was unveiled at the Spring Conference where it was received with enthusiasm. The content has been reviewed by Poilcy and Communications, and minor changes incorporated. Usabilty testing is scheduled for the next two weeks	20
3/15/2002	The Students Portal has completed the initial design phase and gone into development and review. The original content has been sent for approval and certification. A focus group was held, and the design was met with high regard. As well, the design was unveiled at the Spring Conference where it was received with enthusiasm.	00
2/15/2002	Prototypes of the students portal have been completed. The infrastructure, development tools, security procedures, and posting procedures have been agreed to. Currently the portal is being refined to have a more user-friendly interface, and division of information. A focus group of college-aged students is being planned to occur in the next 2 weeks.	00

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is being planned to occur in the next 2 weeks.

2 STU Establish strategic and integrated partnerships with 5 national organizations that provide services to Student Aid Awareness targeted audiences in order to champion access to postsecondary education.

6/5/2002 - NAACP 100 - Council for Opportunity in Education - Indian Health Service (Agency of Department Health and Human Services) - Orphan Foundation of America - Office of Indian Education Programs (OIEP) in the Bureau of Indian Affairs (BIA) - HUD Neighborhood Networks 5/10/2002 Partnerships with 5 organizations have been implemented. The partnerships 100 provide service to a wide range of constituents, and include: - NAACP - Council for Opportunity in Education - Indian Health Service (Agency of Department Health and Human Services) - Orphan Foundation of America - Office of Indian Education Programs (OIEP) in the Bureau of Indian Affairs (BIA) 4/26/2002 Partner: Orphan Foundation of America. Provided input/support to help them 80 update the information provided on their website, provided to their mentors. Target Audience: Orphans, Foster YouthBackground: The Orphan Foundation of American (OFA) was founded in 1981 by Joseph Rivers, an unadopted orphan who spent 18 years in foster care. It is the only national organization dedicated solely to helping older foster youth make a successful transition to adulthood. OFA's mission is to provide teens leaving foster care with scholarships, leadership development, mentoring support, and independent living skills training that will enable them to become productive, self-reliant adults. 4/12/2002 Initial partner: Council for Opportunity in Education. Provided input/support to 60 help them update the information provided on their website. Exhibit/presentation planned for National Conference September 10-14, 2002 2/15/2002 Relationship building is an on-going, often slow process. The 60% 60

completion represents 3 of 5 partners that have been identified/contacted.

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5/24/2002	Student Aid Awareness has received OMB clearance for a series of surveys to measure customer satisfaction with FSA's products and services. There are separate surveys for (1) Parents/Guardians (2) High School Counselors/Teachers/TRIO Coordinators (3) Students, (4) Financial Aid Administrators and (5) Volunteer/Mentors. Depending on the target group, questions are designed to get feedback on awareness on the availability of federal student aid. This information will assist in planning future publications and possible promotional campaigns.	100
5/10/2002	Developed a one-page information sheet dealing with Dependency Status. Comments solicited from OFA to ensure that the one-pager meets the needs of the target audience. Information sheet currently in FSA/ED's clearance process.	80
4/26/2002	Developed a one-page information sheet dealing with Dependency Status. Comments solicited from OFA to ensure that the one-pager meets the needs of the target audience. Information sheet currently in FSA/ED's clearance process.	80
4/12/2002	Initial partner: Council for Opportunity in Education. Provided input/support to help them update the information provided on their website. Exhibit/presentation planned for National Conference September 10-14, 2002	60
3/30/2002	Some organizations request information from us that is not a "product," such as presentations or exhibits. The 60% completion represents information products being developed for 3 of 5 partners identified.	60
2/15/2002	Some organizations request information from us that is not a "product", such as presentations or exhibits. The 60% completion represents information products being developed for 3 of 5 partners identified.	60

4 STU Reduce the unit cost for calls received at 4-FED AID.

7/1/2002	The cumulative unit cost for the fiscal year through June has averaged \$2.78 per call, compared to \$2.86 per call at the same time last year. For the month of June the average cost per call was \$3.19. The volume of calls for the month totaled 674,548.	Meeting Standard
5/31/2002	The cumulative unit cost for the fiscal year through May has averaged \$2.74 per call, compared to \$2.88 per call at the same time last year. For the month of May the average cost per call was \$2.73. The the volume of calls for the month totaled 708,202.	Meeting Standard
5/10/2002	The cumulative unit cost through April has averaged \$2.74 per call. For the month of April the average decreased to \$2.46. This was due to a increase in the volume of calls, totaling 785,291 for the month.	Exceeding Standard
4/12/2002	The cumulative unit cost through March has averaged \$2.81 per call. For the month of March the average was \$3.23, due to a decrease in the volume of calls.	Meeting Standard
3/30/2002	The cumulative unit cost through February has averaged \$2.68 per call. For the month of February average was \$2.73.	Meeting Standard
3/15/2002	The FSAIC contract was renegotiated and started in October 2001. We are currently requesting information that will allow a detailed comparison of unit cost.	Meeting Standard

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6 STU Reduce the overall FSA documents printing budget by 10%.

3/30/2002

unit.

7/3/2002	At the close of the third quarter, we continue to spend less printing money than during the similar time period last fiscal year, approximately 43%. However, it should be noted that the majority of the printing budget is spent in the 4th quarter.	Exceeding Standard
6/19/2002	At close to the end of the third quarter, we continue to spend less printing money than during the similar time period last fiscal year, approximately 44%. However, it should be noted that the majority of the printing budget is spent in the 4th quarter.	Exceeding Standard
5/31/2002	At May's end, we continue to spend less printing money than during the similar time period last fiscal year, approximately 48%. However, It should be noted that the majority of the printing budget is spent in the 4th quarter.	Exceeding Standard
5/21/2002	At close to mid point in the 3rd quarter, including May to date, we continue to spend less printing money than during the similar time period last fiscal year, approximately 44%. However, It should be noted that the majority of the	Exceeding Standard

We are currently conducting requirements meetings with the operations

partners to determine how telephony for the one number will work. Also, scripting language for the options that will be contained in the voice response

3/1/2002 This project is on target. We anticipate that the telephony for the one number

will be in place by the actual completion date.

33

00

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printing budget is spent in the 4th quarter.

 $\mathbf{S}\mathbf{T}\mathbf{U}$

Exceeding

5/10/2002	At close to mid point in the 3rd quarter, including May to date, we continue to spend less printing money than during the similar time period last fiscal year, approximately 34%. However, It should be noted that the majority of the printing budget is spent in the 4th quarter.	Exceeding Standard
4/26/2002	Following the close of the 2nd qtr. and including April, we continue to spend less printing money than during the similar time period last fiscal year, approximately 29%. However, It should be noted that the majority of the printing budget is spent in the 4th quarter.	Meeting Standard
4/12/2002	With the close of the 2nd qtr., we continue to spend less printing money than during the similar time period last fiscal year, approximately 36%. However, It should be noted that the majority of the printing budget is spent in the 4th quarter.	Meeting Standard
3/30/2002	To date we continue to spend less money on than the similar time period last fiscal year, approximately 37%. However, It should be noted that the majority of the printing budget is spent in the 4th quarter.	Meeting Standard
2/15/2002	To date we have spent less printing money than last year. It should be noted that the majority of the printing budget is spent in the 4th quarter.	Meeting Standard

Increase the number of FAFSAs filed electronically from 5 million last year to 5.5 million in FY2002 with 55% via our web product.

7/1/2002 Through the end of June 2002, there have been 9,724,712 applications

processed in FY02. Of these, 5,411,920 have been filed electronically, with 4,066,568 of them filed via the web. To date 75% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,512,691 applications electronically in FY02. Of that number, we are projecting that 5,523,997 or 74% of them will be filed via the web.	Standard
Through the end of May 2002, there have been 8,761,765 applications processed in FY02. Of these, 4,788,512 have been filed electronically, with 3,627,714 of them filed via the web. To date 76% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,604,979 applications electronically in FY02. Of that number, we are projecting that 5,647,438 or 74% of them will be filed via the web.	Meeting Standard
Through the end of April 2002, there have been 7,296,391 applications processed in FY02. Of these, 3,901,889 have been filed electronically, with 3,043,540 of them filed via the web. To date 78% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,604,979 applications electronically in FY02. Of that number, we are projecting that 5,647,438 or 74% of them will be filed via the web.	Exceeding Standard
Through the end of March 2002, there have been 5,823,693 applications processed in FY02. Of these, 3,081,465 have been filed electronically, with 2,356,287 of them filed via the web. To date 76% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,604,979 applications electronically in FY02. Of that number, we are projecting that 5,647,438 or 74% of them will be filed via the web.	Meeting Standard
Through the end of February 2002, there have been 3,670,539 applications processed in FY02. Of these, 2,050,051 have been filed electronically, with 1,484,223 of them filed via the web. To date 72% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,510,843 applications electronically in FY02. Of that number, we are projecting that 4,779,713 or 64% of them will be filed via the web.	Meeting Standard
	4,066,568 of them filed via the web. To date 75% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,512,691 applications electronically in FY02. Of that number, we are projecting that 5,523,997 or 74% of them will be filed via the web. Through the end of May 2002, there have been 8,761,765 applications processed in FY02. Of these, 4,788,512 have been filed electronically, with 3,627,714 of them filed via the web. To date 76% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,604,979 applications electronically in FY02. Of that number, we are projecting that 5,647,438 or 74% of them will be filed via the web. Through the end of April 2002, there have been 7,296,391 applications processed in FY02. Of these, 3,901,889 have been filed electronically, with 3,043,540 of them filed via the web. To date 78% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,604,979 applications electronically in FY02. Of that number, we are projecting that 5,647,438 or 74% of them will be filed via the web. Through the end of March 2002, there have been 5,823,693 applications processed in FY02. Of these, 3,081,465 have been filed electronically, with 2,356,287 of them filed via the web. To date 76% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,604,979 applications electronically in FY02. Of that number, we are projecting that 5,647,438 or 74% of them will be filed via the web. Through the end of February 2002, there have been 3,670,539 applications processed in FY02. Of these, 2,050,051 have been filed electronically, with 1,484,223 of them filed via the web. At this time, we are projecting that we will process 7,510,843 applications electronically in FY02. Of that number, we

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STU

Exceeding

Standard

3/15/2002	Through the end of February 2002, there have been 3,670,539 applications processed in FY02. Of these, 2,050,051 have been filed electronically, with 1,484,223 of them filed via the web. To date 72% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 7,510,843 applications electronically in FY02. Of that number, we are projecting that 4,779,713 or 64% of them will be filed via the web.	Meeting Standard
2/15/2002	Through the end of January 2002, there have been 1,939,022 applications processed in FY02. Of these, 1,168,882 have been filed electronically, with 718,345, of them filed via the web. To date 61% of all electronic submissions have utilized the web. At this time, we are projecting that we will process 6,974,827 applications electronically in FY02. Of that number, we are projecting that 4,601,486 or 66% of them will be filed via the web.	Meeting Standard
Process all paper and electronic FAFSA	A's with an average turnaround time of 6 days or less.	
7/1/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.4 days. For June, we processed applications in 3.1 days.	Meeting Standard
5/31/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.37 days. For May, we processed applications in 3.3 days.	Exceeding Standard
5/10/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.4 days. For April, we processed applications in 3.8 days.	Exceeding Standard
4/26/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.4 days. For March, we processed applications in 3.7 days.	Exceeding Standard
4/12/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.32 days. For March, we processed applications in 3.7 days.	Exceeding Standard
3/30/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.32 days. For the March, we are processing applications in 3.5 days.	Exceeding Standard
3/15/2002	For the 2002-03 processing cycle year to date, we are processing applications in an average of 3.1 days. For the first 2 weeks of March, we processed applications in an average of 2.7 days.	Exceeding Standard

 $\,$ 2/15/2002 $\,$ For the 2002-03 processing cycle year to date, we are processing applications

processing applications in 2.7 days.

in an average of 3.5 days. For the most recent reporting period, we are

9 STU Reduce erroneous financial aid grant payment awards based on IRS match and improved verification.

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6/19/2002	The schedules for the IRS data match and the 03-04 verification criteria selection process have been distributed to IRS and internally for review and comment. We have successfully completed the best practices interviews with higher education institutions and begun interviews with other government agencies involved in need-based programs.	Meeting Standard
6/5/2002	ED had a project "kick-off" meeting with the IRS for a series of studies comparing student and parent income reported on the FAFSA to the IRS Master File taxpayer data. The new data match will be conducted this summer and will provide critical information to help ED more accurately identify potential Pell Grant award errors.	Meeting Standard
5/23/2002	The IRS has signed the Memorandum of Understanding to conduct a series of studies comparing student and parent income reported on the FAFSA to the IRS Master File taxpayer data. The new data match will be conducted this summer and will provide critical information to help ED more accurately identify potential Pell Grant award errors.	Meeting Standard
5/10/2002	Draft letter of agreement between the IRS and ED is currently being reviewed by OPE. This letter must be signed prior to conducting a new data match. The new data match will provide critical information to help ED more accurately identify potential Pell Grant award errors based on financial aid applicant information.	Meeting Standard
4/26/2002	A more in depth analysis of the IRS 1999 tax year data match results is in progress. We are also preparing for a new data match using 2000 tax year data and 2001-2002 FAFSA data. The letter of agreement between the IRS and ED, which must be signed prior to conducting the new match, is currently being cleared within ED. We are interviewing experts in financial aid, the financing industry, local and federal government program administration, and academia to identify best practices for preventing and reducing error in a variety of service settings. Work is beginning on communication and outreach	Meeting Standard
3/30/2002	An analysis plan has been developed to improve the verification criteria based on statistical match results with IRS to reduce erroneous grant payment awards. The plan includes: additional research into the IRS match results, analysis of Pell program data, an examination of best practices in income verification, and the development of recommendations including cost-benefit analysis. We are currently conducting research and analysis.	Meeting Standard
3/15/2002	Work has begun to develop an analysis plan to improve the verification criteria based on statistical match results with IRS.	Meeting Standard

STU Pell Grants overpayments (2001 Baseline = \$138 Million)

10

4/26/2002	Now combined with #9 above.	Meeting Standard
4/12/2002	Measure is currently being discussed regarding the reporting mechanism to utilize.	Meeting Standard
3/15/2002	Work has begun to develop an analysis plan to improve the verification criteria.	Meeting Standard

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11 STU Fully support the administration's efforts to improve the data match with the IRS.

6/14/2002	FSA continues to receive and respond to questions from the Joint Committee on Taxation about the IRS income legislative language. FSA has also begun discussions with IRS staff who will be involved in implementing the IRS income verification match when/if the legislation is passed by Congress. In addition, FSA has scheduled several meetings with its contractor staff to determine all SFA requirements for an automated IRS match. FSA and IRS staff plan to meet the week of July 15, 2002 to begin the process of identifying all issues, questions, and processes involved in doing a match.	80
6/6/2002	On Tuesday, June 4, 2002, OMB, ED, Treasury, and the IRS held several conference calls to address all outstanding questions and issues related to draft legislation that, if passed by Congress, will permit ED to perform an IRS income verification match on financial aid applicants and their parents. On Wednesday, June 5, 2002, all involved parties agreed on final language, and on Thursday morning, June 6, 2002, OMB sent final legislative language to the Joint Committee on Taxation of the Congress for consideration.	75
5/23/2002	On May 8, 2002, FSA received from OMB a revised version of draft legislation for and ED/IRS income verification match. The revisions were done by the Treasury Department. The revised legislation from Treasury included several comments and questions, which ED has attempted to answer. On Friday, May 24, 2002, ED, OMB, and Treasury staff will meet in person to go over the latest draft legislation to see if we can finalize it and send it on to Congress for consideration during this session of Congress.	50
5/10/2002	FSA continues to meet regularly with OMB to define how an IRS income match could work, where both ED's and Treasury's needs and limitations are addressed. ED has developed 5 possible workflows for conducting a match and reporting the results of the match to students and schools. We are still awaiting draft legislative language from Treasury. Once it is received, we will need to carefully review the language to ensure that it supports the desired approach to doing income verification and allows us to communicate the results to students and schools. We expect to have the draft language from Treasury early the week of May 6, 2002. When draft legislation is agreed upon by Treasury and ED, OMB will forward it to the Hill for consideration during this session of Congress.	50
4/26/2002	FSA continues to meet regularly with OMB to define how an IRS income match could work, where both ED's and Treasury's needs and limitations are addressed. ED has developed 5 possible workflows for conducting a match and reporting the results of the match to students and schools. Treasury is using this information to draft legislative language to amend the Internal Revenue Code permitting IRS income verification with ED. Draft legislation will be finalized by April 30, 2002, and forwarded to the Hill for consideration during this session of Congress.	50
4/12/2002	On 4/5, FSA met with OMB, OPE, and OGC to discuss possible IRS match scenarios. OMB clarified two key points (1) As we proceed toward IRS income verification we will assume that no separate consent from the taxpayer will be necessary (basically, the FAFSA will serve as taxpayer authorization to match with the IRS); and (2) that there are significant legal issues around providing ANY specific taxpayer information to schools. The current thinking is that if schools get taxpayer data they will be subject to all IRS disclosure rules, which are much stricter than Privacy Act requirements.	35

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The goal for increasing the number of visits to the DLS Web site from 3.3 Exceeding million to 4.1 million has been achieved in early June, with a total of 4.55 Standard million visits to date this year at mid-June 2002. The number of visits to the Direct Loan Servicing Web site for the first two weeks of June 2002 was

million visits to date this year at mid-June 2002. The number of visits to the Direct Loan Servicing Web site for the first two weeks of June 2002 was 425,050. If the second half of June remains at this level, we will see a 214% increase as compared to June 2001. In the first eight and a half months of the program, we have reached 110% of the total number of visits set as a goal for the entire year. By exceeding the expectations set forth in the goal, FSA is benefiting through increased customer satisfaction and savings achieved through delivering services online.

increased customer satisfaction and savings achieved through delivering

5/31/2002 The number of visits to the Direct Loan Servicing Web site for the month of May 2002 was 848,899. This is a 205% increase as compared to May 2001 and an overall increase of 91% for Oct - May for this year compared to the year before. In the first eight months of the program, we have reached 99% of the

total number of visits set as a goal for the entire year. By exceeding the expectations set forth in the goal, FSA is benefiting through increased customer satisfaction and savings achieved through delivering services

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services online.

6/19/2002

14

100

5/15/2002	The number of visitors to the Direct Loan Servicing Web site for the first two weeks of May 2002 was 428,000. If the second half of May remains at this level, we will see a 207% increase as compared to May 2001. In the first seven and a half months of the program, we have reached 99% of the total number of visits set as a goal for the entire year. By exceeding the expectations set forth in the goal, FSA is benefiting through increased customer satisfaction and savings achieved through delivering services	Exceeding Standard
4/26/2002	The number of visitors to the Direct Loan Servicing Web site for the first two weeks of April 2002 was 437,000. This is 55% higher than the total month of April 2001. If the second half of April remains at this level, we will see a 110% increase as compared to April 2001. In the first six and a half month of the program, we have reached 69% of the total number of visits set as a goal for the entire year. By exceeding the expectations set forth in the goal, FSA is benefiting through increased customer satisfaction and savings achieved through delivering services online.	Exceeding Standard
4/12/2002	The number of visitors to the Direct Loan Servicing Web site in March 2002 increased by 97% as compared to March 2001. The number of visits for six-month period of October 1, 2002 through March 31, 2002 has increased by 51% when compared to the same time period in 2001. By exceeding the expectations set forth in the goal, FSA is benefiting through increased customer satisfaction and savings achieved through delivering services	Exceeding Standard
3/30/2002	Through February 28th, 2002, the number of visitors to the Direct Loan web site have increased by over half a million, or nearly 40% on a year over year comparison. For February, the number of visits increased to 459,914, representing a 63% increase from prior year.	Exceeding Standard
3/15/2002	Through January 31, 2002, the number of visitors to the Direct Loan web site have increased by 30% on a year over year comparison. For January, the number of visits increased to 582,072, or a 58% increase from prior year, 33% greater than the goal.	Exceeding Standard
2/15/2002	As of January 1, 2002, the average increase in the number of visits for the quarter is 21%, which is 4% lower than the goal.	Below Standard

STUImplement Internet billing and online correspondence as part of the Direct Loan eServicing initiative.

available.

Internet Billing and Electronic Correspondence was successfully 100 implemented in production on 3/22/02. Web self-service was successfully implemented in production on 5/10/02. A communications plan is being implemented in the coming months to let borrowers know the services are

> Enrollment/Usage Statistics: Bill Presentment - 3,954 borrowers Electronic Correspondence - 5,886 borrowers Online Payments Made - \$17 million Unemployment Deferments on Web - 1251

General Forbearances on Web - 6280 6/3/2002 Internet Billing and Electronic Correspondence was successfully implemented in production on 3/22/02. A communications plan will be implemented in the coming months to let borrowers know the services are available. In the interim, borrowers who visit the DL Web site are invited to enroll.

Enrollment/Usage Statistics: Bill Presentment - 3,082 borrowers

Electronic Correspondence - 4,678 borrowers

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15

STU

Exceeding

5/10/2002	Internet Billing and Electronic Correspondence was successfully implemented in production on 3/22/02. A communications plan will be implemented in the coming months to let borrowers know the services are available. In the interim, borrowers who visit the DL Web site are invited to enroll. Enrollment/Usage Statistics: Bill Presentment - 1,778 borrowers Electronic Correspondence - 2,829 borrowers	100
4/12/2002	Internet Billing and Electronic Correspondence was successfully implemented in production on 3/22/02. A communications plan will be implemented in the coming months to let borrowers know the services are available. In the interim, borrowers who visit the DL Web site are invited to enroll. Enrollment/Usage Statistics:Bill Presentment - 657 borrowersElectronic Correspondence - 1,151 borrowersOnline Payments Made	100
3/30/2002	Internet Billing and Online Correspondence was successfully implemented in production on 3/22/02 after piloting with a small number of users for 10 weeks. User feedback during the pilot was very positive. Direct Loan borrowers now have the option of receiving bills and other correspondence electronically instead of via postal mail, providing another communication channel for those that choose it. Going forward we will report on the adoption rates.	33
3/15/2002	Internet Billing and Online Correspondence was implemented in a pilot mode January 2002. Phase 1 of the pilot included 37 users who are employees, friends, and/or family members of Direct Loan Servicing employees. Phase 2 of the Pilot began February 2002. Over 100 Direct Loan borrowers participated in the pilot which is scheduled to end 3/20/02 in preparation for the 3/22/02 implementation into production. Once the product is implemented into production we will begin reporting on the adoption rates.	00
2/15/2002	Pilot Phase 2 is underway. We are on track to roll out in full production on schedule.	00

Increase the number of lenders using EFT for Direct Consolidation by 100%.

	was to increase this number to 26 lenders in FY02. This goal was met on 04/19/02 and as of 07/01/02 has been exceeded by 42 Lenders. As of July 1, 2002 a total of 68 lenders are participating.	Standard
5/31/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02. This goal has been readily exceeded, with 63 lenders participating as of May 31, 2002.	Exceeding Standard
5/17/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02. This goal has been readily exceeded, with 56 participating as of May 17th, 2002.	Exceeding Standard
5/10/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02. This goal has been readily exceeded, with 56 participating as of May 3rd, 2002.	Exceeding Standard
4/26/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02. This goal has been readily exceeded, with 52 participating as of April 19, 2002.	Exceeding Standard

7/1/2002 A total of 13 lenders participated in the original EFT pilot project, and our goal

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 $\mathbf{S}\mathbf{T}\mathbf{U}$

4/12/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02. This goal has been readily exceeded, with 48 participating as of March 29, 2002.	Exceeding Standard
3/30/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02 This goal has been readily exceeded, with 43 participating as of Feburary 28, 2002.	Exceeding Standard
3/15/2002	A total of 13 lenders participated in the original EFT pilot project, and our goal was to increase this number to 26 lenders in FY02. This goal has been readily exceeded, with 43 participating as of February 28, 2002.	Exceeding Standard
2/15/2002	As of February 15, 2002 the goal will have been exceeded by 60%. A total of 13 lenders participated in the original EFT pilot project. As of February 1, 2002, 39 lenders were using EFT and a total of 43 lenders will have enrolled by February 15, 2002. Lenders are excited about EFT because it reduces costs, time and increases both customer and employee satisfaction by decreasing the number of days required to book a loan. The dramatic impact of this initiative is seen in the fact that in December, 2000 a total of 1,428 loans were funded by EFT compared to November, 2001 where a total of 69,401 loans were funded by EFT.	Exceeding Standard
Process loan consolidations in 45 days	or less.	
7/1/2002	We are temporarily holding the funding of Direct Consolidation Loans as of May 23, 2002. An anticipated drop in interest rates to historically low levels will occur on July 1, 2002. In order to allow borrowers to take advantage of these lower rates, we will not pay off the underlying loans until after the rate change takes effect. As a result, only 278 loan consolidations were processed for June, and the average days for processing increased due to the effect of these loans being "held" for the rate change.	Meeting Standard
5/31/2002	We are temporarily holding the funding of Direct Consolidation Loans as of May 23, 2002. An anticipated drop in interest rates to historically low levels will occur on July 1, 2002. In order to allow borrowers to take advantage of these lower rates, we will not pay off the underlying loans until after the rate change takes effect.	Exceeding Standard
5/23/2002	This measure's reporting has changed due to contract renegotiations; which will result in better service at a reduced cost. Please see STU-0016.Doc for additional details. The measure is now reported in calendar days, as opposed to the historical reporting of business days.	Exceeding Standard
	For FY02, loan consolidations have been booked in an average of 48.7 days. This includes applications that had been deactivated for extended periods of time. For April the average was reduced to 36 days. For week ending May 10th, AVG DAYS to Booking was 35.36. For week ending May 17th, AVG DAYS to Booking was 33.14.	
5/10/2002	This measure's reporting has changed due to contract renegotiations; which will result in better service at a reduced cost. Please see STU-0016.Doc for additional details. The measure is now reported in calendar days, as opposed to the historical reporting of business days.	Meeting Standard
	For FY02, loan consolidations have been booked in an average of 48.7 days.	

This includes applications that had been deactivated for extended periods of time. For April the average was reduced to 36 days.

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STU

Exceeding Standard

4/26/2002	This measure's reporting has changed due to contract renegotiations. Please see STU-0016.Doc for additional details.For FY02, loan consolidations have been booked in an average of 50.8 days. This includes applications that had been deactivated for extended periods of time. For March, the average was 48 days.	Below Standard
4/12/2002	This goal continues to be exceeded. As of March 29, FY02 consolidation loans were being booked in an average of 44.5 days.	Exceeding Standard
3/30/2002	This goal continues to be exceeded. As of Feburary 28, FY02 consolidation loans were being booked in an average of 42 days.	Exceeding Standard
3/15/2002	This goal continues to be exceeded by 2% As of February 1, 2002 consolidation loans were being booked in an average of 44 days.	Exceeding Standard
2/15/2002	This goal has been exceeded by 9%. The number of applications accepted in FY2001 exceeded 1,280,000, with over 983,000 loans consolidated. Despite increases in application volume the average number of days required to book a loan continues to decrease below the goal of 45 days. As of January 2, 2002 consolidation loans are being booked in an average of 42 days.	Exceeding Standard
Increase the number of loan consolidat	ion applications filed electronically from 73% to 80% of total applications.	

7/1/2002	Due to the temporary hold (see STU-0016) for interest rate reductions, we expect the number of applications to be greatly reduced in June, and a much higher volume in July and august.	Meeting Standard
	80.7% of the 35,849 applications filed in June 2002 were electronic. For the year, 76.2% of all applications have been filed electronically.	
5/31/2002	Due to the temporary hold (see STU-0016) for interest rate reductions, we expect the number of applications to be greatly reduced in June, and a much higher volume in July and august.	Meeting Standard
	77.6% of the 32,510 applications filed in May 2002 were electronic. For the year, 75.7% of all applications have been filed electronically.	
5/23/2002	77.9% of the 36,980 applications filed in April 2002 were electronic. For the year, 75.5% of all applications have been filed electronically. For week ending May 10th, 79.37% of applications processed electronically. For week ending May 17th, 75.96% of applications processed electronically.	Exceeding Standard
5/10/2002	77.9% of the 36,980 applications filed in April 2002 were electronic. For the year, 75.5% of all applications have been filed electronically.	Meeting Standard
4/26/2002	80.4% of the 37,401 applications filed in March 2002 were electronic. For the year, 75% of all applications have been filed electronically. For the week ending 4/19/02, 76.03% were filed electronically.	Exceeding Standard

 $4/12/2002 \quad 80.4\% \ \text{of the 37,401 applications filed in March 2002 were electronic. For the year, 75\% \ \text{of all applications have been filed electronically.}$

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		3/30/2002	77.6% of the 33,110 applications filed in Feburary 2002 were electronic. For the year, 76% of all applications have been filed electronically.	Exceeding Standard
		3/15/2002	A total of 81,359 electronic applications (77.6%) were filed in February 2002 compared to 7,410 paper applications for the same period last year.	Exceeding Standard
		2/15/2002	This goal is 97.5% completed. For the three months of November and December, 2001 and January 2002, a total of 87,711 electronic applications were submitted compared to 23,687 paper applications. For these three months 78.5% of all applications for loan consolidation were submitted electronically.	Exceeding Standard
18	STU	Improve default recovery rate (defined outstanding default portfolio at the end	as the sum of FSA's collections on defaulted loans – less consolidations – divided by the of the previous year).	
		7/1/2002	There have been \$773,356,817 Total Regular Collections through June 30. Outstanding Portfolio balance of \$12.7 Billion. On pace to meet baseline of 7.2% for FY2002. (\$914 Million for FY02 required to meet goal.)	Meeting Standard
		5/31/2002	\$673,784,109 Total Regular Collections through May 30. Outstanding Portfolio balance of \$12.7 Billion. On pace to meet baseline of 7.2% for FY2002. (\$914 Million for FY02 required to meet goal.)	Meeting Standard
		5/23/2002	\$524,942,947 Total Regular Collections through April 30. Outstanding Portfolio balance of \$12.7 Billion. On pace to meet baseline of 7.2% for FY2002. (\$914 Million for FY02 required to meet goal.)	Exceeding Standard
		4/12/2002	\$417,979,066 Total Collections through March 30. Outstanding Portfolio balance of \$12.7 Billion. On pace to exceed baseline of 7.2% for FY2002.	Meeting Standard
		3/30/2002	There has been \$296,428,622 in collections through February 28. The outstanding Portfolio has a balance of \$12.7 Billion. FSA is on pace to exceed the baseline of 7.2% for FY2002.	Meeting Standard
		3/15/2002	\$296,428,622 Total Collections through February 28. Outstanding Portfolio balance of \$12.7 Billion. On pace to exceed baseline of 7.2% for FY 2002.	Meeting Standard
19	STU	Increase the FY2002 default recovery r	ate to 15%.	
		7/1/2002	We are on target to meet annual goal. Collections to date: GA May Month-End Recovery Totals - \$2,614,906,885. FSA May Month-End Recovery Totals - \$1,028,165,615. Combined Total - \$3.673 Billion	Meeting Standard
		6/19/2002	We are on target to meet annual goal. Collections to date: GA May Month-End Recovery Totals - \$2,614,906,885. FSA May Month-End Recovery Totals - \$934,326,220. Combined Total - \$3.549 Billion.	Meeting Standard

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5/31/2002	We are meeting this goal. April Month-End Default Claims Paid - \$1,928,853,927 April Month-End Recoveries - \$3,076,675,320	Meeting Standard
5/31/2002	We are on target to meet annual goal. Collections to date: GA April Month-End Recovery Totals - \$2,290,951,709. FSA May Month-End Recovery Totals - \$934,326,220. Combined Total - \$3.225 Billion	Meeting Standard
5/23/2002	We are on target to meet annual goal. Collections to date: GA April Month-End Recovery Totals - \$2,290,951,709. FSA April Month-End Recovery Totals - \$751,844,695. Combined Total - \$3.076 Billion	Exceeding Standard
5/10/2002	We are on target to meet annual goal.Collections to date: GA March Month-End Recovery Totals - \$1,874,289,971. FSA April Month-End Recovery Totals - \$751,844,695. Combined Total - \$2.62 Billion	Meeting Standard
4/12/2002	We are on target to meet annual goal.Collections to date:GA Feb. Month-End Recovery Totals - \$1,476,464,754. FSA March Month-End Recovery Totals - \$615,385,349. Combined Total - \$2.09 Billion	Meeting Standard
3/30/2002	We are on target to meet our annual goal.Collections to date:GA Recovery Totals - \$1,476,464,754. FSA February Month-End Recovery Totals - \$466,264,118. Combined Total - \$1.94 Billion	Meeting Standard
3/15/2002	We are on target to meet our annual goal. Collections to date:GA 1st Qtr. Recovery Totals - \$888,964,668FSA February Month-End Recovery Totals - \$466,264,118Combined Outstanding Balance - \$29.09 Billion	Meeting Standard
3/1/2002	GA 1st Quarter Recovery Totals - \$888,964,668SFA 1st Quarter Recovery Totals - \$248,363,957 Combined Outstanding Balance - \$29.09 Billion	Meeting Standard

STU Ensure that default recovery totals exceed default claim totals for the fiscal year.

6/19/2002	We are meeting this goal. FY02 May Month-End Default Claims Paid - \$2,143,498,324.59 FY02 May Month-End Recoveries - \$3.549 Billion	Meeting Standard
5/10/2002	We are meeting this goal. March Month-End Default Claims - \$1,319,218,697 March Month-End Recoveries - \$2,489,675,320	Meeting Standard
4/30/2002	We are meeting this goal. April Month-End Default Claims Paid - \$1,928,853,927 April Month-End Recoveries - \$3,076,675,320	Exceeding Standard
4/12/2002	We are meeting this goal. Feb. Month-End Default Claims - \$938,481,762Feb. Month-End Recoveries - \$1,137,328,625	Meeting Standard

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FSA No	Channel	Action Item/Perf Meas Status_Da	te Progress Summary	%
		3/30/2002	We are meeting this goal. 1st Qtr Default Claims - \$912,440,3661st Quarter Recoveries - \$1,137,328,625	Meeting Standard
		3/1/2002	1st Quarter Default Claims - \$390,421,0721st Quarter Recoveries - \$1,137,328,625	Meeting Standard
		2/15/2002	MEASURE UNDER REVIEW	Meeting Standard
21	STU	Expand the use of the National Directo loans.	ry of New Hires database matching program to recover \$200 million in defaulted student	
		7/1/2002	The second NDNH match for FY02 occurred on June 28. As of June 30, FY02 Collections totalled \$155,165,841 as compared to a total of \$133,401,321 for all of FY01.	Exceeding Standard
		6/7/2002	NDNH collection totals have exceeded the \$200 million goal for FY02. May collections for SFA were \$18,344,000, bringing SFA total to 155,165,841, compared to a total of \$133,401,321 for all of FY01. When combining GA collections, totals exceed \$233 million to date.	Exceeding Standard
		5/10/2002		Meeting Standard
		4/30/2002	The second NDNH match for FY02 occurred on March 29. As of April 30, FY02 Collections totalled \$136,821,271, as compared to a total of \$133,401,321 (official) for all of FY01.	Exceeding Standard
		4/12/2002	The second NDNH match for FY02 occurred on March 29. As of March 31, FY02 Collections total \$117,192,104.	Meeting Standard
		3/15/2002	2nd Match for FY02 is scheduled for March 29, 2002. FY02 Collections to date is \$99,627,805.	Meeting Standard
		2/15/2002	First match for FY02 was conducted on 12/28/01. FY02 Collections to date: \$91,302,123.	Meeting Standard
22	STU	Demonstrate pursuit of improved defau	llt management and prevention strategies.	

7/1/2002 On June 28, the CFO and the Director of SCM agreed to retire FARS as of 7/31/02. CMDM will become the System of Record for borrower level detail. FMS will contain summary level detail.

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23

SCH

6/21/2002	FMS is currently a week behind schedule, but we still expect to shut down FARS by 7/31. There is continued success with the focus on delinquent borrowers that owe greater than \$100,000; thus far we have 15% in repayment and 15% in Deferment or forbearance. For 47% of the borrowers we have left a message and the remaining have been no answers or hang-ups. Since the inception of the pilot (March) we collected over \$425,000. The pilot was an initiative requested to enhance collection efforts for delinquent loans based on the risk to the government. (i.e. the larger the loan the greater the risk of of more funds at stake)	75
6/6/2002	FMS is currently a week behind schedule, but we still expect to shut down FARS by 7/31. There is continued success with the focus on delinquent borrowers that owe greater than \$100,000; thus far we have 15% in repayment and 15% in Deferment or forbearance. For 47% of the borrowers we have left a message and the remaining have been no answers or hang-ups. Since the inception of the pilot (March) we collected over \$425,000	75
5/20/2002	CMDM is now open to end users for reporting demographic data only. Student Credit Management and CFO have agreed on critieria to retire FARS set the criteria for shutting down FARS. Financial month end data for October is being loaded to FMS and is scheduled to be completed by May 22. Once that has been completed and verified that the data reconciles with between FMS and DLSS; FMS and FMSS, the data will load to CMDM. The criteria for FARS retirement is the complete load of financials from 10/01 through 3/02 and CMCM loaded with financials for 10/01 through 12/01. It is anticipated that the retirement of FARS will be no later than 8/31/02.	75
4/12/2002	Milestone # 2 has been delayed for implementation. This is part of the FARS retirement and is tied to issues we have in retiring FARS. FARS data is loaded on CMDM through 09/30/01. FMS is not current with DL servicing. CMDM is stable and demographic data is available through 9/30/01, however, since FMS data is not loaded from 10/01/01 through current period FARS will not be retired until FMS is fully functional. Complete availablity of CMDM is now contingent on stablization of FMS and as such we will not meet 4/15 date for full implementation.	15
3/30/2002	Milestone #2 has been delayed for implementation. This is part of the FARS retirment and is tied to issues we have in retiring FARS. FMS data is loaded on CMDM through 9/30/01. PRR has highlighted that FMS is not reconciled from 10/01/01 through 12/31/01. We will not load FMS data until the reconciliation is complete. CMDM will not be ready until 4/15. This allows for FARS retirement (3/31) and all identified users of CMDM to be established.	15
3/1/2002	Milestone #2 has been delayed for implementation until 3/8/02. This is part of the FARS Retirement and is tied to issues we are having in retiring FARS. PRR is scheduled for 3/5/02. CMDM will not be ready until 4/15/02. This allows for FARS retirement (3/31/02) and all identified users of CMDM to be established.	15
	id. abnormal concentrations of students w/unique chrctrstcs at an institution. Case Mgmt do addtnl review of the institutions & if fraud or abuse are suspected, refer them to	
2/15/2002	The reporting requirement must be transferred to COD when it becomes operative. Ongoing monitoring of data irregularities and review of same will continue indefinitely.	100

24 **SCH** Keep the loan programs' cohort default rate under 8%.

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6/7/2002	No change.	Meeting Standard
5/24/2002	No change	Meeting Standard
5/10/2002	No change	Meeting Standard
4/26/2002	No change.	Meeting Standard
4/12/2002	Calculation of the draft rates indicates that we will meet this measure with release of the official FY 2000 rate in 9/02.	Meeting Standard
3/1/2002	Calculation of the draft rates indicates that we will meet this measure with the release of the official FY 2000 rate in 9/02.	Meeting Standard
	and system for aid origination and disbursement of Pell Grants and Direct Loans to Phool reporting, cash management and internal control processes.	
7/5/2002	Delays in development and implementation schedule are stringing out the deployment of full 02-03 year functionality. Final schedule continues to be worked on.	100
6/7/2002	Initial complete COD system will not be in production until sometime in July as we continue to roll out functionality according to our software release plan. There may be additional functionality that goes into production later this calendar year.	100
5/24/2002	The initial software release of COD went live on 04/29/2002. There will be two more software releases before all of COD year 1 functionality is implemented. Software release 1.1 is scheduled for early June 2002.	100
4/26/2002	COD processed records from 60 schools on Sunday April 28.	100
3/30/2002	Acceptance testing is ongoing. To assure that all functionality has been thoroughly tested, and is substantially perfect, we revised the implementation date to 4/29/02.	85
3/15/2002	This project is in User Acceptance and Intersystem Testing which when completed and accepted by FSA will result in the COD initial release being moved into production on the target date of April 1, 2002.	80

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towards meeting this task has also been set back.

moved into production on the target date of April 1, 2002.

This project is in User Acceptance and Intersystem Testing which when

completed and accepted by FSA will result in the COD initial release being

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3/15/2002

%

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5/24/2002	Awaiting upcoming releases (7/31/02) which will provide additional functionality.	100
4/26/2002	The system has come up, and we are able to track cash balances. We will implement this as cash is accumulated.	85
4/12/2002	No change.	85
3/30/2002	Our first milestone for this task, is the successful testing and implementation of Common Origination and Disbursement. Since the implementation date for COD has now been pushed back to 4/29/02 (from 3/18/02), our progress towards meeting this task has also been set back.	85
3/15/2002	The project is in User Acceptance and Intersystem Testing which when completed and accepted by FSA will result in the COD initial release being moved into production on the target date of April 1, 2002.	80
2/15/2002	Pending successful implementation of COD system in Project SCH-0002.	00
6/21/2002	Shared in Savings negotiations have been completed. Must still brief Dep Sec Hansen and IG must complete it's audit of the baseline costs.	35
6/21/2002		35
5/24/2002	Completed during Jan-April 2002: draft release approach document; validated detailed process flows; initial version of functional & application requirements; scheduled working sessions for requirements; Deliverable was	38
	receivd on May 15th. Shared in Savings negotiation meetings will be held between June 10-17, 2002 for Releases 2-5 of CA.	
5/10/2002	This is a multi year contract, spanning several fiscal years. Our goal in FY 02 is to have a design for Release 2. Release 2 affects a pilot group of staff from the FSAIC (Student's Channel) and CSCC (School Channel). Release 2 goes live in FY 03 (Nov. 2003) at which time the affected customer interaction centers will have access to the Seibel web application for documenting customer and delivery partner inquiries and activities. We are currently holding meetings to obtain detailed requirements and are developing high level designs. Shared in Savings negotiation meetings will be held on Tuesday, May 14 and between June 3-6, 2002 for Releases 2-5 of CA.	35
3/30/2002	This is a multi-year, long-term project. Accenture & FSA/Title IV Delivery are working to obtain a joint understanding of the level of effort needed for the projected PEPs reengineering that could possibly be completed under the Shared in Savings project. Report must be provided to J.Douglas & Kay Jacks NLT April 8, 2002. In the meantime, detailed requirements are proceeding for Release 2 of the Siebel product expected to be implemented during early FY 03. Release 2 is planned as a pilot for the FSAIC/FOTW and the CSCC call centers. It will replace CSCC's current Lotus Notes CRM/call tracking software. Release 3 is projected for May 2003 for the rest of the Schools Channel.	33

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User testing continues through the first week of April. Performance testing

results are being reviewed. No major problems have been identified.

90

3/30/2002

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%

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00

33	SCH	Develop and deliver a series of services participation in the Title IV Programs.	to new schools, which includes assistance during the first 12 months of their	
		7/5/2002	Draft packets will be mailed to the regional offices for comment the week of 7/8/02. One packet will be for schools new to the programs and will contain information and contacts. The other packet will be for regional use and will contain suggested procedures, process overviews and suggestions for implementation, as well as a CD ROM with electronic info for viewing and changing information in the school packet.	65
		6/21/2002	The workgroup met in Chicago June 5-6, 2002 where the new school packet was finalized and the final draft of the proposed new school services procedures was developed. The packet is now being put together with all final documents to be received by 6/21. A final draft of the packet, as well as procedures for services to new schools is scheduled to be sent to interested parties the week of July 8, with the final version of both to be distributed the week of August 12. The new school packet will consist of the following: 1. A welcome letter. 2. A new school guide that provides information and instruction regarding EDExpress, ED Connect, receiving and managing Federal student aid information electronically via the Student Aid Internet Gateway (SAIG Mailbox) and information about the Grants Administration and Payment System (GAPS). 3. A website tent. 4. listing of FSA acronyms. 5. AN FSA requirements calendar. 6. Single point of contact information. Pockets will also be included in the folder for regional personalization. A list of suggested items for personalization will be sent to each regional office. Another folder containing regional procedures with suggested services to schools over the first few years of participation and flow charts of all of ED internal processes will be sent out for regional office use.	65
		5/24/2002	The team will be meeting in Chicago on June 5-6 to finalize subteam projects and compile into a final work product.	50
		5/10/2002	Final Drafts of subteam projects have been completed for all subteams and the drafts are currently being reviewed by the team as a whole. The workgroup has committed to a meeting in Chicago on June 5-6 to combine the work of the three subteams into a final product. The team's next scheduled concall is 5/23/02 to discuss structure and content for the upcoming meeting.	45
		4/26/2002	Final Drafts of subteam projects have been completed for two of the three subteams and the drafts have been shared among the workgroups via a shared folder. The team's next scheduled concall is 5/10/02. The workgroup has tentatively planned a meeting in Chicago the first week in June to combine the work of the three subteams into a final product.	45
		4/12/2002	All three subworkgroups have finalized the drafts for their specific projects. The drafts are being shared with all team members this week for comment. We anticipate having a compilation of the three subteam's work completed by mid-May for comment by CMO and SRO. The next workgroup concall is scheduled for April 12.	45

2/15/2002 eAudit is funded through 5/15/02 (Preliminary Design); The imaging project falls under CIO-50

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30

		G/10/2502	specific areas. The subteam in charge of Packet/Brochure development has compiled materials and is in the process of finalizing a draft packet. This is to be accomplished by April 8, 2002. The subteam tasked with Identification of Services and Resources has polled school relations and the case teams in Washington and all ten regional offices, as well as a number of schools. They are in the process of compiling the best practices and resources and will have a final draft ready by April 8, 2002. The subteam in charge of requirements/calendar has developed a draft calendar and identified a site where an electronic calendar might be housed. The subteam has also drafted 6 process flow charts for inclusion in the total package.	
		3/1/2002	The subteams are in the process of completing their work assignments. A report out of the workgroups is scheduled for 3/15/02.	00
		2/15/2002	Project is well underway; 3 subteams have been formed and all have begun working on their tasks.	00
34	SCH	Identify trends in risk areas and provide	e targeted technical assistance to schools.	
		7/5/2002	A total of 1,330 are now planning to attend Nat'l Default Prevention Day 2002.	40
			Each of our 12 locations has at least 50 registered, and 7 locations exceed 100. Seattle and Puerto Rico are at 73% and 75% of capacity. Schools may	
		7/5/2002	1. 42 schools have Perkins Cohort Default Rates >50% over the past 3 years. The group is putting together a proposal that will call for the Case Teams to provide technical assistance to them either on site or at a central location. 2. An analysis of PEPS data shows that the top findings from program reviews and audits are refunds, verification, professional judgment, and financial aid transcripts. We have asked DRCC to provide us with the names of the schools that make up this cohort and will devise a course of action to deal with this population. 3. There is approximately \$445 million of excess Perkins liquid capital on campuses around the country. Our initial calls to these schools have resulted in over \$712,000 being retuned to ED and a commitment for over \$3.9 million to be put back into active use for loans to needy students.	50
		6/21/2002	Over 1,000 people have registered for National Default Prevention Day so far. A con call is scheduled for 6-25-02 on Perkins excess cash.	40
		6/7/2002	The next round of Perkins Loan excess liquid capital letters are being mailed this week. Perkins schools are being asked to respond by June 30, 2002 by either returning funds and/or sending a letter of justification to maintain their cash in their Perkins account. FSA's second annual National Default Prevention Day will be held on August 1. Already, 367 people have registered. July 1 is the deadline to sign up. The one-day program, held in FSA's regional offices, Washington, and Puerto Rico, trains financial aid administrators and other partners in the variety of tools available to help them manage and prevent defaults.	40
		5/24/2002	No change	30

3/15/2002 All three subworkgroups on the team have prepared initial drafts for their

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35

	5/10/2002	We identified 13 schools with Perkins' rates over 60% and had excess cash. Through our efforts, 7 schools submitted plans to use the cash and 6 actually have started to return the cash. This is increasing program integrity.	30
		Our work group will be having a concall on May 15th to discuss our efforts to date and we will be discussing our next steps.	
	4/26/2002	National Default Prevention Day is August 1 and will be held concurrently at 12 sites. FSA is working with the National Council of Higher Education Loan Programs (NCHELP) to identify guaranty agencies to participate in the conference. The guaranty agencies will in turn identify consumer credit planning companies and schools to participate as well. The Technical Assistance Workgroup has generated an overwhelming response by contacting 13 schools that are Perkins Loan Program participants having a CDR >50% and who have not responded to Excess Liquid Capital (ELC) inquiries. The Workgroup contacted each school to offer updated information regarding the 1998 HEA Amendments which affected High Perkins' CDRs effective June 30, 2001, and to provide assistance in remedying these circumstances. In some instances, Perkins funds were returned to ED. Other schools now have a better understanding of the ELC process, Default Reduction and Assistance Program (DRAP), FISAP reporting, and shared institutional "best practices." These combined efforts should assist these schools.	20
	3/30/2002	The Team met on March 12 and decided to focus on schools with Perkins cohort default rates greater than 50% over 3 years. The ad for National Default Day is now posted on IFAP. By mid-April we will have a link from there to the FSA U registration site.	20
	3/15/2002	Staff are meeting next week to lay out the agenda for National Default Prevention Day, which is August 1, 2002. Staff are also considering other initiatives for Perkins and Return of Title IV.	10
	3/1/2002	We are gathering data that will allow our group to have first meeting 3/20 at which time we should also have school names which will allow us to develop the work plan.	00
	2/15/2002	We are gathering data that will allow our group to have first meeting 3/20 at which time we should also have school names which will allow us to develop the work plan.	00
SCH Identify areas for integrity).	or regulatory and legisla	tive changes in the Title IV Programs (including improvements to strengthen program	
	7/5/2002	Identifying what recommendations were submitted earlier and looking closely at revising milestones.	95
	6/21/2002	Announcement to schools channel staff rel: opportunity to recommend changes was publicized in the "Schools Digest." The form is available on the website for additional recommendations. Comments were submitted during neg. reg process (which is complete). Now gathering input from other places. Team needs to revisit the milestone chart.	95
	6/7/2002	The form with instructions to receive recommendations from our Schools Channel colleagues is about to go "live" on the website. In addition, an announcement will be published in the Schools Digest. Just waiting for clearance.	95

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SCH

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100

5/24/2002	Instructions and form submitted to Mike High to be posted to Schools Channel website. We will work with them on capability to retrieve recommendations for compilation. H Fenton informed J. Baker of this effort by the Schools Channel to assist in accountability, program integrity and simplification	85
5/10/2002	Guidelines/instructions to complete the form were developed and comments due from team members by 5/23/02. A meeting with Mike High will be scheduled for posting on the intranet.	65
4/26/2002	Form in "final." Team members will meet to develop guidelines for submission of changes within the next two weeks. Team members will also talk with Mike High for posting of form and guidelines on intranet for use by all Schools Channel staff.	50
4/12/2002	Comments received from team members for further modification of form. Answers still being sought on several issues before next steps can be taken.	35
3/30/2002	On March 25th several team members met to discuss the form and next steps. We will revise the form based on comments/ questions from the group. There are also several implementation issues for next steps that Howard Fenton will take to the next level.	30
3/15/2002	The Team has developed its first draft of the form to be used to compile information on recommended changes. The Team will schedule a meeting next week to discuss draft form.	25
2/15/2002	Based on x-sites data, submitted recommendations to neg. reg; held initial meeting to develop/design mechanism for obtaining recommendations for project. Milestone 1 completed.	20
Conduct at least three national conferen	nces for schools.	
3/30/2002	Registration for the Baltimore conference totaled almost 1,200 people representing FFEL and DL schools, lenders, and other student aid professionals. Dr. Benjamin Carson of Johns Hopkins kicked off the meeting with a speech that earned a standing ovation. Dep. Sec. Hansen delivered the keynote address and announced the "Automatic Zero EFC" (Estimated Family Contribution) FAFSA as well as the changing of the name of our office from "Student Financial Assistance" (SFA) to "Federal Student Aid" (FSA). ODS and OPE staff hosted five town meetings to listen to schools on subjects related to HEA Reauthorization.	100
3/15/2002	Conducted 3 EAC's and 1 Spring Conference; EAC in Reno November 5-7, 2001; EAC in Baltimore November 27-29, 2001; EAC in Chicago December 11-13, 2001; Spring Conference in Baltimore March 6-8, 2002.	100

3/1/2002 The Spring Conference convenes March 6 in Baltimore. Dr. Benjamin Carson

will speak at the opening of the conference. Dep. Sec. Bill Hansen will deliver the keynote address, "The Administration's View of Student Aid." As of March 6, Student Financial Assistance becomes "Federal Student Aid" or "FSA." Dep. Sec. Hansen will make the announcement in his address at the

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Spring Conference.

37	SCH	2/15/2002 Develop a "How To" guide with our over students.	The Spring Conference is set for March 6-8 in Baltimore and is targeted to both FFEL and DL schools. Dr. Benjamin Carson, doctor, author, educator, and champion of success in young people, is to speak on March 6. Deputy Secretary Bill Hansen is also scheduled to speak on March 6. In addition to sessions related to the operations of Title IV student aid, the conference will feature town meetings to listen to schools about the Reauthorization of the Higher Education Act.	100
		6/7/2002	A draft of a guide was sent out to the work group for comment. Comments were due on June 7. Many comments have been received and are being processed.	50
		4/26/2002	First drafts of the guides are being prepared. These drafts are to be presented to the oversight partners during the NASASPS meeting April 28 -29, 2002.	35
		4/12/2002	A meeting was held on April 10th with ED external partners. Topics to include in guide were established. First drafts of the guide will be available at the next meeting which will occur in early May.	30
		3/15/2002	A meeting was held with the ED participants on this project. Next steps were considered. A meeting with external school and oversight partners is being planned for the end of March.	20
		2/15/2002	Workgroups have been established and meetings have taken place. Most of the legal and policy underpinnings of the guide have been established.	00
38	SCH	Promote the Title IV schools' quality pe practices, program requirements, and v	rformance by providing them with tools for understanding and improving management erification outcomes.	
		7/5/2002	Training on verification software tool is getting good reviews at EDE workshops. Schools are saying it will be useful to them. We released the webcast training video to provide more help with data analysis related to verification. The first phase of migrating the QA website that houses these tools to IFAP is underway.	75
		5/24/2002	On 4/29, trained EDExpress trainers to use and teach the verification software tool that helps schools analyze changes in data elements and Pell eligibility. On 5/22, taped instructional webvideo to help schools use the verification software. This follows on the 2-hour introduction provided during EDE training. Held the first meeting w/Assessment Workgroup II. Topics, subgroups & assignments made.	70
		5/10/2002	On 4/30, trained the EDExpress trainers who will introduce and train schools to use the Verification Software tool. Conducted the first meeting of the Assessment work group II. Topics, subgroups, and assignments were made. New assessments will include Verification and Default Management.	65

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39

SCH

4/26/2002	Assisted in Training of Trainers for "tools for integrity" training series. On 4/24, presented the assessment tools to FSA's Customer Support Staff, to assure they can encourage schools to use them to address and fix vulnerable areas. Prepared materials to assist schools in using the software tool to analyze verification outcomes.	65
3/30/2002	On 3/28, Director of CMO sent out an email invitation, encouraging staff across the organization to volunteer for the work group that will develop & design the next set of assessment tools for schools. Staff reviewed & commented on draft training for the FSA U training programs that will introduce all schools to the assessments and the verification tool.	61
3/15/2002	Presented assessments & verification software tool @ 2 national conferences the week of 3/04/02. Met with FSAU & agreed on agenda for EDE Training session on the verification software tool. Drafted plan for new assessments.	61
3/1/2002	Collaborating w/SFA U on training development and materials.	60
2/15/2002	First set of new Assessments announced at EACs in Nov. & Dec.; web updates completed in 1/02. Verification software tool tested, accepted & released in 1/02. Collaborating w/SFA U on training development & materials.	00
Identify areas for improving compliant	re effectiveness and take the appropriate steps to fix them.	
7/5/2002	Case Teams are compiling status reports on the results of their activities in the compliance areas.	40
6/21/2002	Compliance Problem: NSLDS records as of 4/11/2002 show a total of \$3,516,575 in closed school discharges granted to FFEL and Direct Loan borrowers attending 187 locations of currently eligible schools. No Perkins Loan discharges have been reported yet to the NSLDS. Resolution will involve research by the Case Teams, contact with the guaranty agencies, record reconciliation by the GA's, special determinations by the Case Teams, and resolution of any resulting appeals. Compliance Problem: Dependency Overrides Exercised at Rates Substantially Above the National Average A total of 147 currently eligible schools exercised dependency overrides for more than 10% of their dependent Pell Grant recipients resulting in 30 or more dependency overrides. The national average for all dependency overrides exercised for dependent Pell Grant recipients was 2.8% for the 3-year period covering 1998-1999 through 2000-2001 award years. Resolution will involve research by the Case Teams, contact with the schools, special determinations by the Case Teams, and resolution of any resulting appeals. Compliance Problem: Failure to Prorate Stafford Loans for Short Programs PEPS records as of 4/5/2002 show 149 institutions with a highest level of offering of less than a full academic year. NSLDS records as of 4/12/2002 show 57 of these 149 institutions have disbursed a total of \$19,558,498 for Subsidized Direct Loan and Subsidized FFEL Stafford loans equal to or greater than \$2,625. Students enrolled in programs shorter than an academic year must have their loans prorated. Resolution will involve research by the Case Teams, contact with the affected institutions, and record reconciliation by the institutions, special determinations by the Case Teams, and resolution of any resulting appeals.	40

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5/24/2002	No change	30
5/10/2002	All teams have met to discuss the areas for improving compliance. Most teams have developed a strategy and have begun work. Two of the teams have completed Item 3 - Failure to prorate Stafford Loans for short programs.	30
4/26/2002	On April 16, the workgroup sent data to case teams to begin their work on the three priority areas. On April 23, workgroup and case teams discussed the materials and expectations.	20
4/12/2002	On April 9, the workgroup discussed with case teams their role in accomplishing this measure and the areas of non-compliance identified. Within a week, the workgroup will send data to the teams to begin work on the three priority areas.	15
3/30/2002	Within the next two weeks, the workgroup will inform the case teams of the non-compliance areas that will be pursued, the objectives and goals. For non-compliance area one, the workgroup will provide the list of schools in question. The workgroup will begin to work with the case teams to address the area. For non-compliance areas two and three, the results will be provided to the case teams later.	10
3/15/2002	On March 14, the workgroup recommended the following areas of non-compliance:1. FFEL Closed School and False Certification loan Discharges for Currently Eligible Schools2. Dependency Overrides Exercised at Rates Substantially Above the National Average3. Failure to Prorate Stafford Loans. These recommendations will be submitted to management	00
2/15/2002	Project on schedule	00

40 SCH Process 98% of the Pell funding requests from RFMS/COD system receipt to GAPS within 24-36 hours so that funds are available for school drawdown within 5 days.

7/5/2002	For the period of 06/17/2002 through 06/28/2002, 99.8% were processed in less than 36 hours, and YTD 99.6% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
6/21/2002	For the period of 06/03/2002 through 06/14/2002, 99.7% were processed in less than 36 hours, and YTD 99.59% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
6/7/2002	For the period of 05/20/2002 through 05/31/2002, 99.7% were processed in less than 36 hours, and YTD 99.58% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
5/24/2002	For the period of 05/06/2002 through 05/17/2002, 99.67% were processed in less than 36 hours, and YTD 99.58% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
5/10/2002	For the period of 04/22/2002 through 05/03/2002, 99.77% were processed in less than 36 hours, and YTD 99.57% were processed in less than 36 hours	Exceeding Standard

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(not counting the GAPS shutdown periods).

SCH

4/26/2002	For the period of 04/08/2002 through 04/19/2002, 99.68% were processed in less than 36 hours, and YTD 99.5% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
4/12/2002	For the period of 03/25/2002 through 04/05/2002, 99.74% were processed in less than 36 hours, and YTD 99.5% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
3/30/2002	For the period of 03/11/2002 through 03/22/2002, 99.67% were processed in less than 36 hours, and YTD 99.5% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
3/15/2002	For the period of 3/04/02 through 3/15/02, 99.77% were porcessed in less than 36 hours, and YTD, 99.5% were processed in less than 36 hours (not counting the GAPS shutdown periods).	Exceeding Standard
3/1/2002	For the period of 02/18/02 through 03/1/02, 99.65% were processed in less than 36 hours, and YTD 99.5% were processed in less than 36 hours. This does not count the GAPS shutdown periods.	Exceeding Standard
2/14/2002	For the period 2/4/02 to 2/15/02, 99.79% of the accounting transactions were processed in less than 36 hours. Cumulative is 99.48% (does not include two periods when GAPS was shut down.)	Exceeding Standard
Release version 2 of School Portal. This query capabilities, and development of t	's version will provide a common look and feel of FSA websites for schools, enhanced regional presence.	
7/5/2002	Enhanced search query was completed 4/15/02. Specs for new look-n-feel were sent to the contractor 7/02/02. Mock-up will be reviewed with Schools Channel management prior to implementation. Regional presence is now targeted for 09/01/02.	45
6/21/2002	Preparing final specifications for IFAP/School Portal support contractor (INDUS) to code/create several pages with the new FSA logo, including: IFAP, Schools Portal, Publications for Schools, Training and Conferences, Listserv/Mailing lists, School and Lender data.	25
4/12/2002	Working with Mike High (Schools) and Karen Freeman (Communications). Mike High has created a mock-ups of the common look-n-feel for the FSA Schools Conference site. Is soliciting approval within the Schools channel to make this the template for all Schools' websites. Upon approval, will verify with Karen Freeman that this version meets the requirements. Will then task IFAP/Schools Portal support contractor to proceed to update these sites.	25
3/30/2002	Working with Mike High (Schools) and Karen Freeman (Communications) to adopt an "artifact" to represent return navigation to the Schools Portal from other FSA websites for schools. Mike High has successfully initiated discussions with NSLDS, Susan Thares (FSA Conferences) and others. He has created mock-ups of the common look-n-feel for Karen Freeman's review and approval.	20
3/15/2002	Working with Mike High (Schools) and Karen Freeman (Communications) to adopt an "artifact" to represent return navigation to the Schools Portal from other FSA websites for schools. Web workgroup meeting scheduled for 3/19/02 to further promote the common look and feel approach with website	15

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owners.

2/15/2002 Significant resources must be brought to bear to "solve" the search problem.

Team leader trying to engage SFA CIO and Accenture Architecture teams in resolution. Facilitating a meeting with Autonomy and the CIO and Accenture team members. Striving to get SFA CIO to take ownership.

%

00

42 SCH Resolve 94% of school compliance audits within six months of receipt to meet OMB A-50 requirements.

Status_Date Progress Summary

FSA No Channel

Action Item/Perf Meas

7/5/2002	For the period of 06/17/2002 through 06/30/2002, 100% were processed on time, and YTD 95% were processed on time.	Exceeding Standard
6/21/2002	For the period of 06/06/2002 through 06/16/2002, 100% were processed on time, and YTD 95% were processed on time.	Exceeding Standard
6/7/2002	For the period of 05/20/2002 through 06/02/2002, 100% were processed on time, and YTD 94% were processed on time.	Meeting Standard
5/24/2002	For the period of 05/6/2002 through 05/19/2002, 100% were processed on time, and YTD 94% were processed on time.	Meeting Standard
5/10/2002	For the period of 04/7/2002 through 05/05/2002, 100% were processed on time, and YTD 93% were processed on time.	Below Standard
4/26/2002	For the period of 03/17/2002 through 04/07/2002, 85% were processed on time, and YTD 93% were processed on time.	Below Standard
3/30/2002	For the period of 03/03/2002 through 03/17/2002, 92% were processed on time, and YTD 92% were processed on time.	Below Standard
3/15/2002	For the 2-week period ending 3/17/02, 100% of the audits were processed on time.	Exceeding Standard
3/1/2002	For the 2-week period ending 03/02/02, 83% of the audits were processed on time. However, this is only a total of four (4) audits that were not processed within the timeframe. The YTD average is 92% of audits are processed on	Below Standard

43 SCH Support Dept review of FSAs strategy for monitoring schools, lenders, ga's & 3rd-party servicers; id. various levels&types of monitoring, including where performed&by whom. Determine which kinds of monitoring linked to basic admin of stud fin aid

time.

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	7/5/2002	Strategy paper was submitted to the MIT Team on June 27, which met the deadline date of June 30. Feedback from Linda Paulsen indicated that she would mark this item as completed, and the document would be used to inform decisionmaking on monitoring issues that are part of the "One ED" reorganization effort.	100
	5/10/2002	The CEG Fellows produced their report, but it was not comprehensive and did not cover all the areas. Victoria Edwards, Karen Chauvin, & Patricia Trubia met with Linda Paulsen on May 3. Linda informed CMO that this action item has been turned "red" in the MIT plan, and she transferred it back to the Schools Channel to be the lead organization to produce a report by June 30 on FSA's monitoring strategy.	10
	3/1/2002	The CEG Fellows have been interviewing CMO staff. Karen Chauvin, Pat Trubia, and Victoria Edwards have been interviewed.	00
	2/15/2002	Every Thursday until the end of March 2002, Patricia Trubia will meet in an advisory capacity with the CEG fellows tasked with identifying current ED-wide monitoring activity & making recommendations for improvement.	00
FP	Establish Web Portal for Financial Par	tners to provide one stop access to FSA services and information.	
	7/3/2002	Review continues of discussion information gathered from the focus group session.	63
	6/20/2002	The Release 2 requirements focus group meeting was conducted on Monday, 6.10.2002. Held Con-Call focus group on Thursday 6.13.2002. Reviewing discussion information gathered from the sessions.	63
	6/7/2002	The Release 2 requirements focus group meeting will be conducted on Monday, 6.10.2002.	60
	5/24/2002	Due to conflicting schedules with our community partners, the first focus group meeting for Release 2 requirements is rescheduled. The Release 2 requirements focus group meeting will now be conducted on Monday, 6.10.2002.	60
	5/10/2002	Release 1 of the Financial Partners Portal was successfully launched on Tuesday, 04.30.2002. FPC has received numerous acknowledgments from our community partners pertaining to the Portal. The first focus group meeting for Release 2 requirements is scheduled for Thursday, 5.16.2002.	60
	4/26/2002	Production Readiness Review will be conducted Friday, 04.26.2002. Release 1 of the Financial Partners Portal is scheduled to go live on Tuesday, 04.30.2002. The URL for this portal is www.fp.ed.gov.	50
	4/12/2002	Completing second cycle of performance testing. 508 compliance testing is underway. User Acceptance Testing (UAT), with participation by external community members, was completed. Scheduling review of UAT feedback. Pre-PRR is scheduled for 04.19.2002. PRR is scheduled for 04.26.2002. FP Portal Release 1 is scheduled for 04.30.2002.	47
	3/30/2002	Test Plans and Scripts were delivered for FSA review and approval. Proceeding with testing.	45

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		3/15/2002	Development activities continue for the FP Portal. 5.14.2002 - Correction to "Percent Complete" from 60 to 35.	35
		3/1/2002	Detailed Design Document signed-off. Project proceeds with development activities. Implementation of the first release is ahead of schedule with a deployment date of 4/15/02. 5.14.2002 - Correction to "Percent Complete" from 45 to 25.	25
		2/15/2002	The project is on schedule to go live in production with the first release on 4/15/02. 5.14.2002 - Correction to "Percent Complete" from 75 to 20.	20
45	FP	*	a Mart. Provide self monitoring & oversight tools & focus on data load & link w/new FMS ta & NSLDS elements necessary to augment data comparisons & lender risk mgmt	
		7/3/2002	Phase II migrated into production on 6.19.2002. This project is now completed.	100
		6/20/2002	The Production Readiness Review was held on 6.17.2002. Release 2 migrated into production on 6.19.2002. Phase III will commence 10.1.2002 to coincide with LPPR.	100
		6/7/2002	Power user reports continue in development. System Test concluded using submitted data. FP staff performed User Acceptance Testing from 5/20 - 5/31. Pre-Production Readiness Review completed. Production Readiness Review to be scheduled.	80
		5/24/2002	All reports assigned to Mod Partner for development are completed. Power user reports continue in development. All data files have been received from NSLDS. 9 of 10 files have been received from FMS. All data files have been received from PEPS. System Test execution is underway using the data that has been received.	60
		5/10/2002	35 of 47 Microstrategy reports have been developed (power users continue to develop their skills as they complete their assigned reports). All Informatica mappings have been developed. System test execution was delayed until data was received and loaded from source systems. 5 of 6 files have been received from NSLDS. 9 of 10 files have been received from FMS. No files have been received from PEPS. System Test execution will begin on May 13th using the data that has been received.	55
		4/26/2002	35 of the 47 financial partners reports are developed (power users continue to develop their skills as they complete their assigned reports). Informatica mappings are developed. The team is awaiting data files from source systems (FMS, NSLDS, and PEPS) to conduct a final test prior to beginning	35
		4/12/2002	Data Mart Design document for Release 2 was signed off on 04.01.2002. Power User training was conducted 04.09-10.2002.	35
		3/30/2002	Design document was submitted Informally. Development started on March 4th.	30
		3/15/2002	Design document was submitted informally. Development started on March 4, 2002.	00

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Manually loaded first guarter FY2000 NSLDS information into Performance

Gathering information for FY2002 through May 2002.

FY02. Meeting with NSLDS staff to discuss benchmarks.

Commencing with load of FY 01 data with FY 02 data to follow.

Indicator matrix. Received monthly summary reports from Texas and CSAC.

Conducting meetings with FP Data Mart team to discuss population of data for

Obtained agreement with Guarantee Agencies on performance measures.

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4/12/2002

3/15/2002

3/1/2002

49 **FP** VFA Report II to Congress.

FSA No Channel

		7/3/2002	We have submitted questions to the VFA GAs regarding the status of their programs. We have received feedback from GL. We are awaiting feedback from the other GAs. We are drafting questions to send to other GAs and lenders regarding the impact of the VFA program. We are working with the Data Mart team to address problems with the VFA data mart report. We are continuing to expand the outline for the report to Congress.	15
		6/20/2002	On 6.11.2002, FP met with Senoir Policy Officers to discuss performance indicators, organizational structure and schedule for completion of report to Congress. During the week of 6.17.2002, FP is drafting requests for documents and follow-up questions for the VFA and Non-VFA guaranty agencies. During the week of 6.24.2002, we will submit questions and start drafting an outline for the report and analysing performance indicator information to date.	05
		3/15/2002	Project scheduled to commence on 6/1/2002.	00
		3/1/2002	Project not yet started.	00
50	FP	Retire the FFEL System remaining GA of build for the Lender Payment Process R	and Lender functions as well as FP related support in conjunction with the new FMS Pedesign.	
		3/1/2002	Project is dependent upon the completion of project P2002-FP-0004. Activities will commence once predecessor project is completed.	00
		2/15/2002	This is closely linked to project P2002-FP-0004. It cannot be accomplished until the linked project is completed.	00
51	FP	Work with the GA community to establisand collections.	sh common performance metrics primarily in the areas of delinquency, default aversion	
		7/3/2002	As we prepare the VFA report to congress, we will continue to apprise the GA community of the performance standards. In the report to congress, we will report solely on the VFAs and the average score of the 32 other GAs. After the VFA report is submitted to congress, we can begin discussions with the	90

larger GA community regarding acceptance of these performance measures

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for all agencies.

FP

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Red

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6/20/2002	As we parepare the VFA report to congress, we will continue to apprise the GA community of the performance standards. In the report to congress, we will report on solely the VFAs and the average score of the 32 other GAs. After the VFA report is submitted to congress, we can begin discussions with the larger GA community regarding acceptance of these performance measures for all agencies.	90
5/24/2002	No update for this reporting period.	90
5/10/2002	No update for this reporting period.	90
3/15/2002	Preliminary discussions held with FSA internal and external stakeholders. Performance metrics of existing VFA's will be used as a baseline for cross program development. Initial workgroup consisting of 4 VFA GAs and 4 non-VFA GAs established.	10
3/1/2002	This project is being worked in conjunction with projects P2002-FP-0005.	00
	establish risk management assessment ability of Lenders, Servicers, and Guarantee into FY03 and commence $10/01/02$ and end $12/31/02$).	
7/3/2002	Initial outline of the position paper is under review with the Regional Directors and the new General Manager for FP. The paper will cover the review status assessment of completed and planned reviews as well as planned utilization of the new risk scorecard.	25
6/20/2002	Completion of postition paper and risk plan still pending. Originally due to General Manager by Friday, 5.17.2002 for review. Delivered in draft on 6.17.2002 - under revision.	25
5/24/2002	The GM has requested a position paper outlining new approaches to reviews (ie, national, seminar) mitigation strategies, risk assessment, using scorecards, data mart tool, and market shifts. The risk plan position paper will be issued June 2002 after review by the General Manager.	25
5/10/2002	The GM has requested a position paper outlining new approaches to reviews (ie, national, seminar) mitigation strategies, risk assessment, using scorecards, data mart tool, and market shifts. Position paper and risk plan to	25

be completed by Friday, 5.17.2002. Evaluation of Top 100 Orig./Holders

(ie, national, seminar) mitigation strategies, risk assessment, using

3/15/2002 Obtained requirements and incorporated in Design document. Requirements

and related development activities reports is underway.

The GM has requested a position paper outlining new approaches to reviews

Regional Directors will be working on risk and planning enhancements that

will use the Data Mart as one tool as part of a total process re-evaluation.

completed Friday, 5.3.2002.

scorecards, data mart tool, and market shifts.

4/26/2002

4/12/2002

Action Item/Perf Meas

Status_Date Progress Summary

%

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FSA No	Channel	Action Item/Perf Meas	Status_Date	Progress Summary	%	
		6/	/21/2002	On Schedule		53
		(6/7/2002	On Schedule		47
		5/	/24/2002	On Schedule		37
		5/	/10/2002	On schedule.		31
		4/	/26/2002	On schedule.		26
		3/	/30/2002	On schedule		50
		3/	/15/2002	Focus Group meetings to identify requirements have begun.		07
		2/		The management counsel (IRB) did not approve funding a Student Aid Data Mart.		00
55 Yellow	CIO	Develop a "single sign-on" co one sign-on. Based on IRB I	apability for Decision rec	the School Portal that will allow schools to access various Title IV databases with just cords for 2/27/02, the scope has been decided & agreed upon by the Mgmt Council.		
		;	7/8/2002	Awaiting scheduling of IRB.		50
		6/	/20/2002	IRB scheduled for Tuesday, 6/25/02		50
		6/	/19/2002	Awaiting IRB decision.		50
		(6/4/2002	Business case scheduled to be presented to IRB on 6/20/02.		60

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56

Yellow

CIO

5/24/2002	Phase 1(requirements): completed 3/18/02. Phase 2(analysis, selection and design): business case scheduled to be presented to DSG on 5/23/02.	50
5/24/2002	Please see other 5/24 entry.	50
5/10/2002	Phase 1 (Requirements): Completed on 3/18/02. Phase 2 (Analysis, Selection, Design and Business Case): IPT has conducted vendor product reviews for Analysis and Selection. Draft design completed. Business case expected by end of month.	75
4/12/2002	Phase 1 (final requirements): Completed on 3/18/02. Phase 2 (analysis, selection, design and business case): IPT is conducting vendor product reviews during April.	50
3/30/2002	Phase 1 (Final Requirements) completed on 3/18/02. Phase 2 (analysis, selection, design and business case) scheduled to be completed 5/18/02. Phase 2 funding (\$250K) obligated on 3/15/02.	50
3/15/2002	Final requirements being circulated and discussed among Channels. Scheduled delivery is 3/15/02. Funding documents submitted for \$250 K for Phase 2 (analysis, selection, design and business case).	50
3/1/2002	Draft Requirements being circulated and discussed among Channels. On 2/27/02, IRB approved \$250K funding for Phase 2 (analysis, design and business case).	00
2/15/2002	Phase 1 is nearly completion and will meet it's target of 3/31/02 for delivery of final requirements document. IRB funding is required for following phases.	00
	orivacy architect. supporting target state vision & complying w/Gov-wide&Dept laws, trng materials,&lifecycle-support tools to help build&operate systems worthy of trust.	
6/28/2002	Seven FSA, non-BAH risk assessments have been completed prior to May 30 (completed by FSA contractors). Nine FSA risk assessments that are being completed by ED/OCIO contractor (BAH) are due to FSA on July 15th. ED/CIO is to provide guidance for three additional items 7/1/02. The items are due to ED/OCIO on 7/29/02	60
5/10/2002	Working with business units and ED CIO to meet GISRA and MIT deadlines. EMT decision to delay risk assessment deadline until May 31, with presumed (but not yet confirmed) consequent delays in deadlines for system security plans and certification and accreditation. FSA-funded risk assessments on schedule. Delays in ED CIO awarding task order and in ED contractor getting started puts at risk the timeliness of risk analyses performed by ED CIO contractor.	50
4/26/2002	Working with business units and ED CIO to meet GISRA and MIT deadlines. EMT decision to delay risk assessment deadline until May 31, with presumed (but not yet confirmed) consequent delays in deadlines for system security plans and certification and accreditation. FSA-funded risk assessments on schedule. Delays in ED CIO awarding task order and in ED contractor getting started puts at risk the timeliness of risk analyses performed by ED CIO contractor.	50

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FSA No	Channel	Action Item/Perf Meas Status_D	ate Progress Summary	%
		3/30/2002	Working with business units and ED CIO to meet GISRA and MIT deadlines. Business decision by EMT to delay risk analysis deadline until May 31, with presumed consequent delays in deadlines for security plans and certification and accreditation. Delays in ED CIO awarding task order puts FSA risk analyses at risk.	40
		2/15/2002	On schedule	00
57	CIO	Identify technology infrastructure and Paperwork Elimination Act (GPEA)-i	adopt technology standards necessary to support the Department's Government dentified electronic transactions.	
		6/28/2002	Working with Information Management Working Group to define scope of needs for the Department. Language will be changed to reflect CIO FY02 effort	040
		3/30/2002	CIO will be proposing new language for this measure. Current measure wording does not accurately reflect anticipated CIO FY 02 effort in this area.	20
		2/15/2002	On schedule	00
58	CIO	Appropriate integration of the IT inve	stment management process with the acquisition process.	
		7/5/2002	On Schedule	77
		6/21/2002	On Schedule	73
		6/21/2002	On Schedule	73
		6/7/2002	On Schedule	69
		5/24/2002	On Schedule	65
		5/10/2002	On schedule.	61

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FSA No	Channel	Action Item/Perf Meas Status_Da	te Progress Summary	%
		4/12/2002	On schedule.	54
		3/30/2002	on schedule	50
		3/15/2002	Operating Partner IPT will provide contracts to continue integration enabled by Modernization Partner.	46
		2/15/2002	On schedule	00
59 Yello w	CIO	100% of general support systems and n including development and testing of d	najor applications will be certified and accredited or receive interim approval to operate, isaster recovery plans.	
		5/10/2002	ED CIO has recommended to EMT that Department delay deadline for certification and accreditation until FY03. FSA Still Investigating use of automated tool for C&A to produce repeatable processes and reduce future costs.	20
		4/26/2002	Department is delaying certification and accreditation until FY03.	20
		2/15/2002	On schedule	20
60	CIO	Expand FSA enterprise-wide solution for business applications.	or electronic signature, (PIN, Digital Signature, Smart Cards, etc.) to several other	
		7/8/2002	Waiting for approval to post Perkins eNotes from Executive Secretariat	90
		6/20/2002	On schedule.	90
		6/4/2002	Perkins eNote: The IFAP posting of the new HTML-based eNotes is scheduled for 6/7/02. Also, FSA issued a "comfort letter" to Penn State University and University of Minnesota supporting the use of their school PIN for electronic signatures.	90
		5/24/2002	See other 5/24/2002 entry.	95

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annual major modernization milestones that have been approved by the Information Technology Investment Review Board.

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7/5/2002	On Schedule	Meeting Standard
6/21/2002	On Schedule	Meeting Standard
6/7/2002	On Schedule	Meeting Standard
5/24/2002	On schedule.	Meeting Standard
5/10/2002	On Schedule.	Meeting Standard
4/26/2002	On schedule.	Meeting Standard

%

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SA No	Channel	Action Item/Perf Meas	Status_Dat	e Progress Summary	%
			3/30/2002	On schedule	Meeting Standard
			2/15/2002	On schedule	Meeting Standard
62	CIO	Achieve an average 10%	unit cost per a	id recipient reduction (FY 02 vs. FY 01) for VDC costs.	
			6/20/2002	The VDC is currently meeting the 10 percent decrease in unit cost per aid recipient. Meetings are scheduled with the GMs during the weeks of June 17 & 24th to confirm costs and service requirements. Updates to the tombstoning of SFA legacy systems are also occuring at these meetings.	Meeting Standard
			5/10/2002	On schedule. Setting meetings up with GM's to discuss VDC costs for May 2002.	Meeting Standard
			4/26/2002	On-schedule. Making additional changes to the monthly report to the business owners on the VDC budget report.	Meeting Standard
			4/12/2002	Meeting with all GMs to discuss VDC Budget costs for FY02 on a monthly basis. Held focus group meeting on 4/3/02 to discuss new VDC budget report for the FSA Budget Analysts. On-Schedule	Meeting Standard
			3/30/2002	Monthly reports are being distributed to business units. On April 3, CSC will be conducting a focus group for the FSA Budget Analysts to collect their requirements for a new monthly VDC cost report.	Meeting Standard
			3/15/2002	On schedule. Monthly reports are being distrubuted to business units.	Meeting Standard
			3/1/2002	On schedule. Monthly reports will be provided to each business owner beginning March 2002 reflecting VDC cost and service level metrics.	Meeting Standard
			2/15/2002	On Schedule. Monthly reports are provided to each business owner reflecting VDC cost and service level metrics.	Meeting Standard
63	CIO	Convert partner interface	es from a priva	te network to the Internet.	
			2/15/2002	Completed 12/18/01	100

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64 CIO Release 3 of the EAI Core architecture will invest in building additional and enhanced information system services to enable end-to-end processes by the business applications. Implement EAI Release 3 as defined in approved business case.

7/4/2002	On schedule. The EAI and ITA teams finalized the approach for developing a prototype/demonstration of a Simple Object Access protocol (SOAP) capability to interface with the EAI Bus. This capability would allow applications and outside parties to exchange data with FSA applications on the EAI Bus using an HTTP or HTTPS connection over the internet. The prototype will demonstrate technical feasibility. Testing of the Endorser interface between EDS and TSYS is underway.	65
6/7/2002	On Schedule. The EAI team conducted InterSystem Testing with EDS and TSYS for the PNote transaction from Imaging and eMPN, Credit Check transaction from LOWeb and the Credit Check transaction from LO batch. These new interfaces support the PLUS loan functionality that is the key new feature of COD Release 1.1.	60
5/24/2002	On schedule. The EAI team kicked-off interface definition meetings with the Consistent Answers initiative and the Debt Management Consolidation System Replacement initiative. Started working through the interface architecture for the Interactive Voice Response (IVR) capability for Consistent answers.	60
5/10/2002	On Schedule. Over the past month, the EAI has provided support with testing in preparation for the deployment of Common Origination and Disbursement (COD) System on 4/29/02. The COD System is using the EAI bus to communicate with other FSA systems, which include the CPS, NSLDS, DLSS, FMS, PEPS, SAIG, and LO Web systems. The EAI team also provided support to COD for performance testing, school testing, and Inter System testing. In addition, the EAI has focused on implementing its operations strategy to support COD on and after the 4/29/02 go-live date.	55
4/26/2002	As of 4/19/02, the EAI completed the final phases of testing interfaces to support deployment of the Common Origination and Disbursement (COD) System on 4/29/02. The EAI, which has built interfaces between COD and CPS, NSLDS, DLSS, FMS, PEPS, SAIG, and LO Web systems, has been validating interfaces through production readiness testing. Validation of interfaces ensures that interfaces will operate properly in the Production environment. Production readiness testing for FMS and LO Web is complete and is in progress for SAIG.	40
3/30/2002	The EAI team continued to support the Common Origination and Disbursement (COD) system interface deployment by updating code and assisting with interface testing. Some of the interfaces have already been deployed in production and the deployment of the remaining COD interfaces is scheduled for April 7th. The EAI team held a working session to discuss the EAI Operations Strategy, which explained how it plans to provide Operations Support to applications using the EAI bus.	40
3/15/2002	The EAI team successfully tested the Student Aid Internet Gateway (SAIG) adapter to the EAI Business server on March 8, 2002. The week of March 4, for Common Origination and Disbursement, the EAI team continued to develop programs to support testing to ensure that data is transported successfully among the many systems involved in the financial aid process.	35
2/15/2002	On schedule	00

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66

65 CIO Release 3 of the ITA will develop and deploy integrated technologies and processes to enable reuse across FSA's web-based applications (FAFSA, eCBS, etc.) Implement ITA Release 3 as defined in approved business case.

7/4/2002	The ITA team is wrapping up planning on the FMS/LARS performance testing over the next few weeks. The DLSS performance testing is complete and the application is in production. The current scope of performance testing includes FMS/LARS, eServicing/DLSS, DMCS, PIN, CPS, FAFSA 7.0, and ezAudit. The ITA & EAI teams are continuing a SOAP implementation is planned between ITA & EAI as a communication gateway between external applications and MQ. This will allow heterogeneous applications to connect to MQ regardless of application or platform. A SOAP proof of concept is currently underway and expected to be completed in mid-July.	o:
6/7/2002	On Schedule. The ITA team continued performance test execution with the eServicing/DLSS application, began sizing the DMCS performance effort and scheduled the first Consistent Answers performance test planning meeting.	60
5/24/2002	On Schedule. ITA is now finalizing its upgrade plans for Informatica and kicked off its planning of the Microstrategy, Sun 2.8 and WAS 4.0 upgrades. Began planning for new applications coming into the performance testing environment. These applications include FMS/LARS, eServicing/DLSS, DMCS, PIN, CPS and Students.gov.	60
5/10/2002	On Schedule. This week the ITA team completed the performance profiling of Student and Financial Portals. The team will build a test report and share results with the application team. The ITA RCS team completed the Configuration Framework and is expecting to roll this service out to ezAudit. The team continued work on PIN performance test planning with the Students Channel.	58
4/26/2002	Phase I completed, no funds to continue.	90
3/30/2002	The ITA worked with the IFAP team to confirm that all Autonomy issues are fixed in the test environment. ITA met with the FAFSA 7.0 team and provided EAI, Autonomy and Interwoven access. The Electronic Campus Based (eCB) performance testing is complete and all performance goals have been met.	45
3/15/2002	The Integrated Technical Architecture (ITA) team continues to support applications in production, troubleshoot applications in development, build reusable common services and support performance testing.	40
2/15/2002	On schedule	00

CIO Develop a design for providing consistent data across FSA from modernized systems to deliver consistent answers to our customers and provide consistent information for employees for program oversight.

7/3/2002 Phase I of consistent data was completed on time and within budget. No funds were received for FY02. Continued acitivity is contingent upon receipt of FY03 funds. Screening documents to support FY03 activity have been developed.

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		6/28/2002	Phase one of Consistent Data is complete. The team is currently working on the design for Phase two.	90
		3/30/2002	The consistent data project team is in the final review of the deliverables. The team is defining the next steps of what can be accomplished since the FY02 funding was cut from the placement.	90
		3/1/2002	The consistent data vision 2004 was delivered on 2/15/02 and is currently being reviewed. High level system assessments and data dictionaries for key shared data are in final draft.	00
		2/15/2002	IRB removed this item from the 'placemat', along with the \$925,000 funding needed to complete the design. Even though data sources/systems identified and validation by SME's initiated, difficult to proceed. It is unlikely that CIO will be able to successfully complete this project, as intended, by 9/30/2002. Currently investigating alternatives.	00
67	CIO	Continue the NSLDS data quality efforts financial reporting.	s and continue to demonstrate data quality improvements to support the FFEL program	
		7/1/2002	On schedule. Monthly reports being reviewed to assure quality benchmarks.	100
		6/21/2002	Independent report indicating the NSLDS information used by budget in its subsidy model was generally of high quality. OCIO is continuing with monthly benchmarking and reporting.	100
		6/21/2002	Independent report indicating the NSLDS information used by budget in its subsidy model was generally of high quality. OCIO is continuing with monthly benchmarking and reporting.	99
		6/7/2002	On schedule. Monthly reports being reviewed to assure quality benchmarks	100
		5/24/2002	On target	37
		5/23/2002	On schedule. Monthly reports being reviewed to assure quality benchmarks.	100
		5/10/2002	On schedule. Monthly reports being reviewed to assure quality benchmarks.	100
		4/12/2002	On schedule. Monthly reports being reviewed to assure quality benchmarks.	00

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		3/1/2002	Annual report of NSLDS data quality efforts in COY 01 was published and distributed to Linda Paulsen and others.	00
		2/15/2002	Independent report indicating the NSLDS information used by Budget in its subsidy model was generally of high quality. OCIO is continuing with monthly benchmarking and reporting.	00
68	CFO		ata retrieval system to support both paper and electronic record-keeping activities after only, full completion not anticipated until 9/30/2003.)	
		7/8/2002	The next Integrated Project Team (IPT) meeting for Phase 2 of ERM is scheduled for July 16, 2002. We continue to conduct interviews with FSA staff to determine "To Be" state of the current imaging system. The IPTwill focus on developing the requirements and design of the Enterprise ERM repository. The Enterprise repository will consist of current and planned imaging initiatives at FSA. The respository will not include existing legacy imaging systems such as FAFSA. Activities continue for imagining of new incoming paper and the backfile paper conversion of the Administrative Action and Appeals Division, CMO's 10 regional offices, and FP. The FSA ERM supports the Department's MIT objective #98: "Install an electronic management and data retrieval system by 9/30/2003 to support both paper and electronic recordkeeping activities, after evaluating the FSA ERM pilot."	65
		6/21/2002	The Integrated Product Team kickoff fro Phase 2 of the ERM Pilot was held on June 13. The IPT will focus on developing requirements and design of the Enterprise ERM repository will consist of the current and planned imaging initiatives at FSA. The repository will not include existing legacy imaging systems such as FAFSA. Activities continue for imaging of new incoming paper and the backfile paper conversion of CMO's AAAD and 10 regional offices, and Financial Partners. The FSA ERM supports the Department's MIT objective #98.	65
		6/7/2002	Phase 2 of the ERM Pilot was initiated. An Integrated Product Team (IPT) kickoff is planned for June 13, 2002. The IPT will focus on developing the requirements and design of the Enterprise ERM repository. The Enterprise repository will consist of current and planned imaging initiatives at FSA. The repository will not include existing legacy imaging systems such as FAFSA. Activities continue for imaging of new incoming paper and the backfile paper conversion of the Administrative Action and Appeals, 10 CMO regional offices, and Financial Partners. The FSA ERM supports the Department's MIT objective 98: "Install an electronic management and data retrieval system by 9/30/03 to support both paper and electronic record keeping activities, after evaluating the FSA ERM pilot."	62
		5/24/2002	Phase II of the ERM Pilot is underway. A Technical Review Board (TRM) meeting was held on May 16, 2002 with ED CIO staff. The meeting provided FSA with approval to implement the technical infrastructure necessary to carry out scanning in the regional offices and transmit the scanned images across the EDNet. Phase II will support continued activities for imaging new incoming paper for FSA's CMO team at HQ and 10 regional offices. It will also include the backfile paper conversion of the Administrative Actions and Appeals Division within CMO, and the scanning in the regional offices for FP. The FSA ERM supports the Department's MIT objective #98: "Install an electronic management and data retrieval system by 9/30/03 to support both paper and electronic record keeping activities, after evaluating the FSA ERM pilot."	60

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CFO

100

5/10/2002	Phase 1 of the Electronic Records Management (ERM) Pilot was completed on April 30, 2002. Three million paper files have been converted into electronic images and are securely accessible via the Internet. The FSA Case Management and Oversight (CMO) Team at HQ and across 10 regional offices are the primary users of the ERM. Activities for continued imaging of new incoming paper and the backfile paper conversion of the Administration Action and Appeals, 10 regional offices within CMO and the Financial Partners organization are underway. Additional planning includes the development of requirements and the design of the Phase 2 Enterprise ERM	57
4/26/2002	Phase I of the Electronic Records Management (ERM) Pilot will be complete by April 30, 2002. Three million paper files have been converted into electronic images and are securely accessible via the Internet. The FSA Case Management and Oversight (CMO) team at HQ and across 10 regional offices are the primary users of the ERM. Planning activities were conducted on April 16, 2002 for continued imaging of new incoming paper and the backfile paper conversion of the Administration Action and Appeals and CMO's 10 regional offices. Planning also included the requirements and design of the Phase 2 Enterprise ERM repository.	55
4/12/2002	The objective of Phase I of the Electronic Records Management (ERM) Pilot is to convert paper files into electronic images. Phase I will be complete by April 30, 2002. Planning activities are underway for continued imaging of new incoming Document Receipt and Control Center paper and the backfile paper conversion of the Administration Action and Appeals unit and 10 regional offices within the Case Management and Oversight organization after April 30th. The planning session, scheduled for April 16, 2002, will include Accenture and the subcontractor supporting this initiative. Planning agenda items will also include the requirements and design of Phase 2 Enterprise ERM repository.	50
3/30/2002	Received partial funding in FY02 due to FSA budget constraints. This constraint will extend full completion of the pilot beyond 9/30/2003. Activities to design the enterprise ERM repository based on FY02 funding allocation is on schedule.	50
3/15/2002	On target.	50
2/15/2002	Backfile Conversion On Schedule. Presented the ERM Business Case to the IRB on Feb. 6th. The Business Case was approved pending the current funding issue. Working to address how the ERM team can leverage other initiatives, such as LO/LC, e-Audit, and e-Signature in order to capitalize on how we can best utilize the funding to support multiple projects. Completed the scrubbing and shipping of 768 foreign school files this week. Due to the priority of these files 73 boxes were shipped and will be available on-line within one week. Shipping activities out of ROB3 continue on schedule.	00
Strengthen FSA's Internal Controls and	Financial Integrity. Develop FY 2002 plans by November 30, 2001.	
0/45/0000	Discrimination and the state of	100

70 **CFO** Develop and implement Phase IV of the Financial Management System, providing a reliable tool to improve the internal controls and financial management of programs.

2/15/2002 Plan in place, actions being worked in the plan are on track.

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%

60

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6/21/2002 Work continues to proceed as defined.

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%

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would be taking on the assessment and agree on the approach moving

forward. The assessment is underway at FSA.

521110	Charine	read rend ely freus	Similas_Din	e i rogress summary	70
			3/30/2002	FSA and OCFO exchanged SOWs on 3/25/02. We are scheduled to meet on 4/1/02.	00
			3/15/2002	Analysis of this project is scheduled to begin in mid-March. We are talking with ED OCFO regarding how they plan to proceed.	00
73	CFO			concept of operations for implementing Oracle's multi-org capability. Complete a project / 2004, if the proof-of-concept initiative indicates multi-org should be implemented.	
			7/8/2002	This project (Tier II) is on hold until funding is available. The project is expected to begin in 10/02.	000
			5/24/2002	No update this reporting period.	00
			5/10/2002	ED OCFO and FSA met on April 30th and agreed that both organizations would proceed with individual analysis of the upgrade to 11i. The plan has been expanded to include a total of four tiers which combine analysis for the replatforming to a multi-org functionality for the organizations. The analysis identified under the action item above is only the first tier. The second tier will address the multi-org analysis. The tenative start date for tier 2 is October 2002. (date is based on current funding challenges.)	00
			4/26/2002	The meeting with Oracle to discuss multi-org functionality occurred on April 18th. No further actions have been defined to date.	00
			3/30/2002	Meeting is scheduled for 4/18/02 with Oracle to discuss multi-org.	00
			3/15/2002	Analysis of this project is scheduled to begin in mid-March. We are talking with ED OCFO regarding how they plan to proceed. Both ED OCFO and SFA agreed to discuss this once we're both on version 11i.	00
74 Yellow	CFO			wes a clean opinion on its FY 2002 financial statements and to ensure compliance with the Federal Financial Management Act of 1996.	
			7/8/2002	Twenty-two "Prepared by Client" items were provided. Ten are overdue from July 1 due dates.	50
			6/7/2002	Four out of five financial reports were submitted two days before they were due to OMB for March 31, 2002. The final report is under testing now and should be ready for June statements. Footnotes are being revised. Differences in beginning balances (FMS-FMSS) are being resolved. Data is being reviewed and posted into both systems.	50

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%

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ABC team staff.

4/12/2002	We are working on getting cost information out of the new Oracle system and identifying useful reporting formats to be used with a Web reporting tool.	40
3/30/2002	The first quarter cost results are available.	30
3/15/2002	Held steering committee meeting and received good input. We are working on obligations models. Contingency is we need detailed data out of CPSS.	00
3/1/2002	We started cost steering committee meetings and received really good feedback and we have FY 01 model finalized and contract support is in place to provide budgetary and proprietary models in place in FY 2002.	00
76 CFO Implement improved DL servicing infras	structure to better support DL financial management reporting. (FARS Retirement).	
7/8/2002	The FARS Retirement Project Steering Committee met on June 28th to discuss the schedule for retiring the current IBM mainframe environment that supports the FARS accounting system. Decisions included the following: FARS will cease processing new information as of June 30. The system will remain intact so that it can continue to support detailed transaction queries for the audit period of October 1, 2001 through June 30, 2002. Final retirement of the FARS system will be authorized by FSA when either one of the following events occurs: the FARS data is successfully mitigated to UNIX environment and we confirm that we have appropriate access to data or when the CMDM is fully populated with the appropriate detailed transactions from Servicing (including the month-end closing processes and appropriate sign offs for the period of 10/1/01 through 6/3/0/02.)	80
6/21/2002	Please note: This project was reported to be completed on March 26; however additional work is required before the project can be reported to be 100% complete.	80
	A decision about the FARS retirement date is expected to be made at a meeting next week.	
3/30/2002	Credit Management Data Mart opened on 3/26/02. CMDM provides FSA direct access to Direct Loan Repayment borrower data, including reports on delinquency statistics and repayment statistics. Although the current Direct Loan financial data for FY 2002 has not been loaded, the infrastructure is in place, and the Data Mart is operational and up for end users for the information defined information.	100
3/1/2002	Share in Savings negotiations with Accenture are in process.	75
2/15/2002	Contract is under negotiation. Data mart is in start-up and FMS is being implemented. We are currently behind schedule in reaching agreement with Accenture.	00

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77 **CFO** *Update the FSA High Risk Action Plan for FY 2002.*

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2/15/2002 Completed per MIT Plan on 12/31/01.

100

78 **CFO** Ensure FSA systems are reconciled to the department's general ledger within 45 days of the end of each calendar month, improving timeliness in support of the financial statement audit process.

7/8/2002	FSA has provided the correcting entries for Fiscal Year 2001 unmatched cash transactions with Treasury to Management for approval. Fiscal year 2002 unmatched cash transactions are on schedule to be corrected by August 31, 2002. FSA met with operating partners (i.e. EDS, ACS, Raytheon) to begin implementation of long-term solutions for monthly reconciliations. The reconciliations for the FMS Oracle to FMSS Oracle interface are at various stages by program area. Many have been implemented for October through February and others are progressing favorably.	Meeting Standard
6/21/2002	For the Fund Balance with Treasury reconciliations, all major issues have been identified and proposed solutions (short-term and long-term) have been presented to FSA and OCFO management. A monthly reconciliation process has been implemented and the team is working diligently to resolve FY 01 and FY 02 unmatched cash transactions by August 31, 2002.	Meeting Standard
	The reconciliations for the FMS Oracle to FMSS Oracle interface are at various stages by program area. Many have been implemented for October through December and others are in process.	
6/6/2002	Reconciliation Team has developed a draft plan for FSA's feeder systems (ACS, EDS, Raytheon) to FMS to FMSS reconciliations. FSA is working with Channels (Program Areas) to obtain necessary data from feeder (Pell, Campus Based, LEAP/SLEAP) to FMS to FMSS reconciliations. Cash reconciliations are progressing. Some unmatched schedules have been matched in Treasury and proposals are being made to clear them through	Below Standard
5/10/2002	Reconciliation project plan was created and implemented by Vicki Bateman. Progress is slower than anticipated.	Below Standard
4/26/2002	We have scheduled meetings with feeder system contractors and identified systemic issues that we are pursuing with them. The teams are established and roles and responsibilities are defined.	Meeting Standard
4/12/2002	Met with OCFO to coordinate all reconcilations that were identified at FSA. Also ensuring that our timelines are consistent with OCFO. A consolidated reconciliation plan is being developed to ensure that priorities are established on high risk, high visibility items are completed.	Meeting Standard
3/30/2002	We've identified the majority of loan receivable reconciliations required and completed those identified through November. DL reconciliations are dependent on IF010 posting in FMS. FBWT reconciliation procedures are	Below Standard

developed and year-to-date reconciliations are in process.

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		3/15/2002	Drafted reconciliation procedures and specifically cash and GA reconciliation procedures. We are working with OCFO to coordinate our efforts.	Below Standard
		3/1/2002	February cash reconciliations are moving along briskly. Other reconciliations are being	Below Standard
		2/15/2002	Project plans due 2/15 to provide assurance that have processes and procedures in place for updated reconciliations and analyses for the new systems by 6/30/02.	Meeting Standard
79	CFO	Meet regularly with GAO on status of it	mprovements related to the student financial assistance program's high risk status.	
		3/30/2002	Quarterly meetings are scheduled and additional will be planned as needed, information being provided to GAO on an ongoing basis.	00
		2/15/2002	Meet with GAO and Department personnel 2/8 to discuss strategies for HR issues.	00
80	CFO	Prepare action plans within 60 days of recommendations using action plans wi	OIG issuance of final reports. Implement 95% of accepted OIG and GAO thin the committed timeframes.	
		7/8/2002	For June, FSA met its performance standard for completing corrective actions in a timely manner 95% of the time and preparing corrective actions within 60 days of OIG's issuance of final reports.	Meeting Standard
		6/21/2002	For the month of June, preliminary indications are that IRD is meeting the 95% completion standard. A more comprehensive and final assessment will be made for June after the month ends.	Meeting Standard
		6/7/2002	For May, FSA once again exceeded this performance measure standard. We prepared and submitted 4 CAPS for GAO/OIG audits in May, and all were completed before the 60-day deadline. We also completed all corrective actions scheduled for May.	Exceeding Standard
		5/24/2002	·	Exceeding Standard
		= // 0/0000		

5/10/2002 We completed 100% of OIG and GAO corrective actions on time for the month

of April, which exceeds our performance standard.

Exceeding

Standard

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81

100

4/26/2002	FSA is on target for April. Our monthly percentage of corrective actions implemented will be included in the next bi-weekly update. FSA's Financial Statement Audit CAP was submitted to the OIG on April 19th, the 51st calendar day. Since the final figures are not tallied as of yet, we are reporting our status to be meeting the standard in lieu of exceeding the standard.	Meeting Standard
4/12/2002	For the month ending March 31, we again implemented corrective actions within the committed timeframe 100% of the time, which exceeds our performance standard of 95%. OCFO's corrective action plan for the FY 2001 financial statement audit is drafted; FSA is coordinating our CAP to be consistent with OCFO's dates and actions. The CAPS are due by 4/30/2002 and we are on target to complete by that date.	Exceeding Standard
3/30/2002	Based on preliminary data for March, we are on target.	Meeting Standard
3/15/2002	For the month of February, we completed 100% of recommendations within the committed timeframes.	Meeting Standard
3/1/2002	Preliminary reports from February month-end audit activities indicate we are on target in meeting this performance measure. Next update will provide more detailed information.	Meeting Standard
2/15/2002	On target	Meeting Standard

CFO Partner with the Department to ensure FSA's new facility is fully functional and operational.

	functional and operational. The occupants and equipment were moved from Portals and ROB-3 to the new location at UCP3 by November 2001. In keeping with the partnership, both parties have also worked toward ensuring that the quality of service is at an acceptable service level to all concerned. We considered FSA's new facility fully functional and operational when the primary issues: heating, air conditioning, the recycling program, receipt of the building's keys and locks, and cleaning services, were taken care of. FSA and the Department continue to work together to ensure that UCP3 continues to provide its employees with a work environment that is functional and operational at an above average level.	
5/24/2002	FSA and the Department continue to partner to ensure UCP is fully functional and operational at the required service level.	90
4/26/2002	We continue to work closely and meet on a weekly basis with the Department to discuss issues, develop strategies, and determine progress. Employees and their equipment have relocated to their assigned areas in the UCP3 new facility since Oct/Nov 2001. The facility is fully functional and operational. We continue to work with GSA and QWG on the overall delivery of services for Union Center Plaza 3. Recent accomplishments in the delivery of services have included recycling services and the availability of parking within the building.	90

6/7/2002 FSA and the Department partnered to ensure that FSA's new facility is fully

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		4/12/2002	Status changed from red to yellow.	90
		3/30/2002	We continue to meet on a weekly basis with the Department to discuss issues, develop strategies, and determine progress. Many of the actions are the responsibility of GSA or the owner of the facility. The COO has taken steps to convene a meeting with GSA management to resolve their issues. In addition, the COO has taken steps to obtain approval to hire an FSA facility manager to help expedite issues and processes in coordination with the	00
		3/15/2002	We need project management support from OM in the areas of security, systems administration, coordination with GSA and the leasor for custodial services, construction activities, pricing schedules and recycling. Processes and issues will be assessed over the next 30 days to determine improved performance or operational status.	00
82	CFO	Review baseline budget data and develor agreed to by the Department and OMB.	op a framework for budget requirements using the single appropriation that has been	
		3/30/2002	Although the date was met, Budget, SFA, OCFO and Management need to develop a framework/infrastructure prior to the midsession review.	100
		2/15/2002	Worked with Budget to provided initial budget information to the OMB, but plan needs to be prepared to ensure framework is in place to meet midsession review requirements.	00
83	СГО		todlng Working Group,dept will clarify underlying assumps used to generate key issues regrdng subsidy calculation methodlgy that require OMB policy decision for	
		7/8/2002	ED's Budget Service has the lead on this project. It is our understanding that this project is on schedule, with a revised completion due date of 7/31/02.	000
		3/30/2002	Budget has developed a project plan and needs approval from OCFO and FSA.	00
		3/15/2002	March 6th MIT Action Plan reports: "Deputy Secretary and OMB agreed to revise the date from Nov 15, 2001. Budget to develop a project plan by 2/25/02."	00
		2/15/2002	Will support ED-Budget in this process. Plan needs to be developed by Budget to ensure that new model in place for midsession review requirements.	00

Action Item/Perf Meas

Status_Date Progress Summary

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84 **CFO** Appropriately integrate IT investment management process with the budget process by the time the FY 2004 budget is submitted to OMB.

770/2002	submitted then to Budget Service on 6/19/02. The IT numbers will most likely change as ED completes its IRB process in late June.	76
6/21/2002	FSA has completed its FY 03 revised and FY 04 Budget Request and will send it to Budget Service on 6/19/02. It is understood at this time that IT numbers are likely to change as ED completes its IRB process in late June. Differences between FSA's initial budget submission and IRB decisions will	70
6/7/2002	The PIRWG continues their review of the FSA business cases.	65
5/24/2002	Business cases for all major IT projects identified jointly by ED/CIO and FSA were sent to ED/CIO for review and comment. The cases are still under review by ED/CIO.	65
5/10/2002	Business cases for all major IT projects identified jointly by ED/CIO and FSA were sent to ED/CIO as requested on April 26th.	65
4/26/2002	CFO and CIO continue to work with the Modernization Partner in response to the 3/25/02 request from ED/CIO that FSA present business cases for all significant IT projects to ED/IRB. Mod Partner is working with Program Offices to develop business cases. CFO will review the financial portion of the business cases.	45
4/12/2002	CFO and CIO continue to work with the Modernization Partner in response to the 3/25/02 request from ED/CIO that FSA present business cases for all significant IT projects to ED/IRB. CFO will provide funding request information and coordinate with CIO and Mod Partner who will provide the technical information in the business cases. Substantive process and decision making issues associated with this new request need to be addressed.	40
3/30/2002	3/30/02 CFO and CIO are working with Modernization Partner in response to 3/25/02 request from ED/CIO that FSA present business cases for all significant IT projects to ED/IRB. CFO will provide funding request information and coordinate with CIO and Mod Partner who will provide the technical information in the business cases. Substantive process and decision-making issues associated with this new request need to be	35
3/15/2002	Budget Support Division (BSD) continues to meet with CIO to ensure successful integration of FSA's IT investment process and budget formulation. A tracking chart has been developed to monitor IT modernization projects' projected costs and savings as well as legacy system costs and projected savings from the baseline costs. This chart will be distributed during budget formulation to ensure consideration of all IT spending. Representatives from OMB met with FSA staff on 2/25/01 to offer suggestions for improving FSA's Exhibit 300. BSD and CIO are planning an improved process to better integrate budget formulation with the FY 04 Exhibit 300. Mod Partner and BSD are working closely on the Modernization budget through FY 04. FSA's IRB has FY 04 proposed Modernization schedule for review and approval.	30
2/15/2002	Will support ED-CIO/ED-Budget in this process. SFA's IRB/Budgeting process is currently integrated, and will be sure that the FY 2004 continues this integration.	00

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35	CFO	Put Financial Management Infrastructu	cture in place that is optimal for the department's needs and requirements.			
		7/8/2002	NOTE: On 6/18, this project was moved from the MIT Action Plan to the "One-ED Action Plan." CFO continues its work to correlate ED's strategic goals and objectives into FSA/CFO performance plans.	75		
		4/12/2002	FSA continues to support the MIT/OCFO in this process.	30		
		3/15/2002	On target.	30		
		2/15/2002	Will support the MIT/OCFO in this process. However, currently SFA-CFO is reassessing the current structure to ensure is appropriate to support new processes and procedures.	00		
36	CFO	Complete postproduction validation of	the Financial Management System			
		7/8/2002	All program-specific PPV (I.e. FFEL, Direct Loan, Grants & Perkins) to be completed by 7/31/02. The PPV for Budget Execution and Year-End Close TBD based on coordination with ED- Office of Budget Services and ED-Financial Management Operations.	75		
		6/21/2002	We are on schedule.	65		
		6/7/2002	FSA has met with Cotton & Company to define the "next steps" for the remaining programs that need to be reviewed.	55		
		5/24/2002	FSA provided response to Cotton & Company on their preliminary findings. No further action has been taken.	53		
		5/10/2002	Cotton & Company began review of the GA and VFA accounting. A preliminary report has been issued and research is underway to address any questions.	53		
		4/26/2002	Since the scope of the work has expanded, FSA is working with Cotton & Company to determine the timeline and expectations for data needs for GA data and expanded scope on the FFEL Lender data. FSA continues to work with Cotton & Company to define expectations for what is needed to satisfy this effort.	50		
		4/12/2002	Since the scope of the work has expanded, FSA is working with Cotton & Company to determine the timeline and expectations for the data needs for GA data and expanded scope on the FFEL lender data.	50		

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Action Item/Perf Meas

Status_Date Progress Summary

%

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FSA No	Channel	Action Item/Perf Meas	Status_Dat	e Progress Summary	%
			2/15/2002	Initial meetings held on documentation	00
89	CFO	By 2003, Student Financia	al Assistance w	vill leave the GAO high-risk list and will not return.	
Yellow					
			3/30/2002	Because of the dependency of this issue on the clean audit, and the current issues with Direct Loan accounting and the reconciliations, the status of this item has changed. However, there are aggressive actions being taken and the Department and PBO management are committed to addressing the issues.	00
90	СОМ	Release Version 2 of FSA	Net with enhar	nced knowledge management less dependent upon FSA's organizational structure.	
			3/1/2002	Communications is in the process of redesigning FSANet. The second mock-up has been developed and we are conducting usability testing of the models. The final project is on track to be completed at the end of August.	00
91	COM	Provide comprehensive co	ommunications	s support for key initiatives such as New Building, Team Scorecards, and Career Zone.	
			3/1/2002	This is an on-going project. We provided all the communications support for the new building, helped launch the Career Zone and have started communications work on rolling out the Team Scorecards.	00
92	FSAU	Develop a "Learning Man FSA and with external pa		em" that will support the administration, delivery and integration of training throughout	
			4/26/2002	The LMS went live on April 1. Currently financial aid administrators can register for workshops in EDExpress training, Tools for Ensuring Program Integrity, and Precertification training. More than 700 people have created accounts in the system.	100
			3/30/2002	The remaining issues of 508 compliance have been resolved. The LMS is expected to be live on April 1, and initial course offerings will be loaded during that week. The FSAU training web site has been sent to ED CIO.	95
			3/15/2002	Remaining 508 compliance issues are nearly resolved. Anticipate that the system will go live in early April.	85
			2/15/2002	The LMS is on schedule to go live March 1, 2002. Currently most 2002 training workshops have not been given final location/dates; will be loaded and available within the LMS pending final dates and clearance through the moratorium.	00

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FSAU

FSAU Create and launch an FSA Career Zone web site and Washington, DC location.

6/21/2002	The Career Zone is offering courses on Retirement Planning in DC, Chicago, Atlanta and San Francisco. Several Franklin Covey courses (7 Habits of Highly Effective People, Project Management) are also on the schedule or will soon be offered to employees.	80
5/10/2002	Career Zone began offering a new series of courses, CZ Tech, to provide employees with a basic understanding of technology and modernization initiatives. Building of the Headquarters facility and hiring of counselors continues to be on hold.	80
4/26/2002	The building of the Career Zone DC facility, and the hiring of counselors, are still on hold pending resolution of contract issues. New completion date is July 31, 2002.	80
3/30/2002	The building of the Career Zone DC facility, and the hiring of counselors, are still on hold pending resolution of contract issues. It is not likely that we will meet the April 30 completion date.	80
3/15/2002	The building of the Career Zone DC facility, and the hiring of counselors, are still on hold pending resolution of contract issues.	80
2/15/2002	The CZ project is on schedule for regional presentations, for web site, and for skill exchange courses. The opening of the DC facility has been delayed due to construction issues, change in building management; the hiring of counselors has been delayed pending resolution of contract issues. Both remaining items are expected to be resolved by April 30, 2002.	75
Develop and offer a multi-module volun	ntary learning series for FSA managers on "Managing for Performance."	
6/21/2002	FSA Manager workshops are scheduled for DC, New York, and Atlanta in the month of June. Information about additional performance support services that managers may request is available at these workshops.	70
5/10/2002	"Managing and Leading for Performance Accountability" workshops are scheduled for San Francisco, DC, and Atlanta through May 31. Participants wil have followup interviews and can choose to receive a variety of support services such as coaching, practice fields, and action learning circles on a continuing basis.	60
4/26/2002	Further workshops in the Manager Excellence program will be scheduled with channel/unit management teams. Subsequent to the workshop, managers may choose from a variety of individualized coaching and support services.	50
3/30/2002	The Development team has announced an additional workshop on Managing Employee Performance; plans to roll out course for DC, Atlanta, and SFA are near completion.	30

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98 **ANAL** Develop intranet website w/info about on-going, completed, & planned analytical projects focusing on student aid progs & effective service delivery. This site will also include relevant eductnl research conducted by sources outside of Dept.

7/8/2002	"ROH is currently producing the PAD web site on their test server. 9 PAD web site pages are 95% developed. They are now being reviewed by the PAD website team for minor content and organizational changes. The Education Research News page is the last page scheduled for development. The PAD web site development stage is currently 90% complete."	90
6/21/2002	ROH is currently producing the PAD web site on their test server. 9 PAD web site pages are 90-100% developed. They are now being reviewed by the PAD website team for minor content and organization changes. The Reports, and Education Research News pages are the next page scheduled for development. The PAD web site development stage is currently 70%	70
6/7/2002	ROH is currently producing the PAD web site on their test server. Another 2 pages are now complete. 6 of the 9 PAD web site pages are 90-100% developed. They are now being reviewed by the PAD website team for minor content and organization changes. The Reports page is the next page scheduled for development. The PAD web site development stage is currently 70% complete.	70
5/24/2002	ROH is currently producing the PAD web site on their test server. Another 2 pages are now complete. 6 of the 9 PAD web site pages are 90-100% developed. They are now being reviewed by the PAD website team for minor content and organization changes. The Reports page is the next page scheduled for development. The PAD web site development stage is currently 70% complete.	70
5/10/2002	ROH is currently producing the PAD web site on their test server. 4 of the 9 PAD web site pages are 90-100% developed. They are now being reviewed by the PAD website team for minor content and organization changes. The Projects page is the next page scheduled for development. The PAD web site development stage is currently 50% complete.	50
4/26/2002	On April 15th ROH formally accepted the PAD Website Final Requirements Phase I document. PAD requirements established a joint team consisting of PAD, FSA Communications, and ROH to develop the website. The website consists of 9 pages:Home PageContact Us PageRelated Links (Partners) PageAbout Us PageProjects PageTrend Analysis PageAcknowledgements PageEducation Research News PageThese pages will be developed simultaneously with the templates for the New FSA Intranet and used to demo. The new Intranet look will be released in September.	25
4/12/2002	The Requirements and Documentation Stage is the most time-consuming part of the PAD Web Site Phase I project. This stage is now 100% complete. The Web Site Requirements and Documentation for Phase I have been sent to ROH to begin development.	25

99 **ANAL** Creation of FSA Prog. Develpmnt Knowledge Dbase: PDD, w/assis from FSA's CIO, will develop, populate, & implement a system for electronic storage & retrieval of published policy guidance relating to Title IV FSA progs.

2/15/2002 Project is fully developed and is being tested for 508 compliance. We are preparing to have users test the system before it goes live.

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00

100 HR Modify procedures to expedite the recruitment process.

3/1/2002 On December 7, 2001, the Department of Education implemented EDHires, an automated recruitment system. Comparable efforts by FSA were deferred pending completion of the ED system. Once it became apparent that the Department would be successful in their efforts, staff from FSA Human Resources Staff worked with ED staff to facilitate the implementation of EDHires within FSA. In particular, FSA Human Resources has arranged for EDHires training for FSA managers and staff. FSA HR has also worked directly with FSA managers on recruiting for positions using the new EDHires.

101 **HR** Implement new employee incentives and recognition programs that support the performance plan.

3/1/2002 The FSA Award program development was completed on January 29, 2002, and received approval from the Office of Chief Operating Officer on DATE. On October 4, 2001, negotiations with the union were completed and a memorandum of agreement was signed and forwarded to the Department's Labor Relations Officer for agency approval. On January 29, 2002, FSA received confirmation that our award program was approved.

102 **HR** Support the Department in its effort to implement a new ED-wide performance evaluation process.

3/1/2002 After extensive effort by staff from FSA Human Resources and their operating partner, which included program development/promotion, and extensive consultation with FSA employees and officials from the Department's Office of Management and the union, it is apparent that there is insufficient support for this program and our efforts and resources have been diverted to other projects. FSA Human Resources has diverted its efforts and resources to support the Department's effort to improve the current General Performance Appraisal System. In particular, an FSA HR staff member was assigned to the ED team charged with developing recommendations for the new "ED Performance Accountability System" and the SFA HR Director is currently a member of the ED Human Capital Team, whose charge includes the implementation of the ew ED Performance Accountability System.

103 **HR** Determine employees skills needed to effectively perform program functions.

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104

105

HR

100

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3/15/2002 As part of FSA's efforts to develop the Performance Development Process, managers were asked to identify the competencies needed for all business processes within their channel/office to enable organizational success.

These competencies were then compiled in the FSA Skill Catalog. The Skill Catalog is organized into 3 categories of skills: professional skills (required of all employees to create a performance-based culture); managerial skills (necessary for leading and managing); and functional skills (those necessary to perform a specific role). Functional skills are organized by organizational unit. The FSA Skill Catalog was forwarded to the ED Human Capital Team

HR Work with Department to perform a five-year workforce planning and restructuring analysis and include it as part of the FY 2003 Budget submission.

Leader on February 19, 2002.

3/1/2002 The Department has formed a team for developing recommendations on how to achieve the goals of the President's Management Agenda for restructuring. The team is comprised of representatives from each of the ED principal offices and private/public sector consulting groups. FSA has identified a representative from FSA Human Resources for this team. The FSA team representative is a member of a subteam responsible for developing recommendations on how administrative functions should be organized within the Department and individually charged with developing a report on the effectiveness of ED delegations of administrative authority (i.e. contracting, human resources, CIO & CFO).

 $Work\ with\ the\ Department\ to\ develop\ work force\ restructuring\ implementation\ plan.$

3/1/2002 The Department has formed a team for developing recommendations on how to achieve the goals of the Department and the President's Management Agenda on human capital. The team is comprised of representatives from each of the ED principal offices and private/public sector consulting groups. FSA has identified two representatives for this team -- one from FSA Human Resources and one from the FSA Chief Financial Officer (CFO).

106 HR Initiate competitive sourcing of appropriate task performed by employees consistent with the FAIR ACT.

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		3/1/2002	As our contribution to the Department's goal of competitively sourcing 5% (or 43 FTE) of its commercial activities for FY2002, FSA volunteered to identify at least 43 FTE from FSA. To achieve this goal before the end of FY2002, FSA planned to use a provision of the A-76 legislation known as "direct conversion." Through direct conversion, FSA planned to competitively source the work of as many as 60 FTE by the end of FY2002. After about two months of work during which we had identified functional areas to be competitively sourced and began preparation of performance work statements, the Department was informed that its efforts would not count as part of the 5% goal if the competitive sourcing was done through direct conversion. As an alternative to the 5% goal for FY2002, the Department was offered and accepted the option of competitively sourcing 15% of its commercial activities in FY2003. The Department has formed a team for developing recommendations on how to achieve the goals of the Department and the President's Management Agenda on competitive sourcing. The team is comprised of representatives from each of the ED principal offices and private/public sector consulting groups. FSA has volunteered several representatives for this team.	50		
107	ACP Transform remaining program operations, legacy contracts into performance-based instruments.					
		6/7/2002	The majority of FSA contracts have been renegotiated into performance-based contracts. Contracts that are scheduled to expire at the end of this fiscal year have not been renegotiated.	95		
108	ACP	Contracting offices will ensure 100% of significant IT procurements, (eg., hardware, software, and services) are tied to an approved business case before processing.				
		6/7/2002	A&CP contracting officers are making any IT procurements without an approved business case.	Meeting Standard		
109	ACP	The contracting officer, project sponsor, before consideration by IRB.	and project manager will approve the business cases for significant IT initiatives			
		6/7/2002	A&CP contracting officers are reviewing and approving all business cases for IT initiatives that are presented to the IRB.	Meeting Standard		
110	ACP	Transform appropriate services contract	ts into performance-based instruments.			

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FSA No	Channel	Action Item/Perf Meas	Status_Date Progress Summary	%
			6/7/2002 All services contracts have been renegotiated to perfomance-based contracts.	100
111	ACP	Provide performance-based to provide the training unti	d training on acquisition management to all FSA managers. Due to priorities, funding was delayed l later this fiscal year.	
			6/7/2002 Performance-based trainining on acquisition management has been developed and is ready for presentation. It will be presented to FSA managers in late August.	80
112	ACP	Establish an "Operating Po	artner" pool of contractors.	
			6/7/2002 The initial Operating Partners Pool consists of seven contractor, 5 large businesses and 2 small businesses. The contracts were awarded on May 15th to the seven companies. Five task orders to-date have been received for competition among the contracts within the pool. The pool will expanded as requirements outside of the initial contractors' expertise arise.	100
113	ACP	Compete new procurement. "Operating Partner Pool."	s for products and services (after delivery of "stabilized" system from Mod Partner) through the	
			6/7/2002 Five tasks are scheduled to be completed among the contractors in the Operating Partners Pool.	75
114	coo	Customer Service (measure	the service levels of targeted FSA transactions with the public).	
115	COO	Complete items in the FSA	Action Plan on time 95% of the time in FY 2002.	

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 \mathbf{COO}

Integrate FSA systems.

117

%

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THROUGH: June 21, 2002

United States Department of Education Federal Student Aid

Office of the Ombudsman

NOTE: This is a cumulative report of weekly survey results from August 1, 2001 to the present "THROUGH" date

Number of	Number of	Number of
Surveys to	GENASSIST	Research
Date	Surveys	Surveys
981	704	277

This is Confidential Information for the Exclusive Use of the U.S. Department of Education

RESEARCH

CUSTOMER SURVEY RESULTS

		Ombudsman		Timeliness of	
	Ombudsman Office	Service		Issues	Level of Client
Statistical	Overall Service	Accessibility	Knowledge of	Resolution	Satisfaction with
Category	Rating	to Client	Representatives	for Client	Resolution
Average	1.56	1.50	1.38	1.82	1.48

GENASSIST CASES

		Ombudsman		Timeliness of	
	Ombudsman Office	Service		Issues	Level of Client
Statistical	Overall Service	Accessibility	Knowledge of	Resolution	Satisfaction with
Category	Rating	to Client	Representatives	for Client	Resolution
Average	1.81	1.63	1 58	1 77	1 75

Accessibility =1 immediately accessible, 3 you had a moderate wait,

and 5 that you just gave up because the wait was so long

=1 very knowledgeable, 3 somewhat knowledgeable, Knowledge

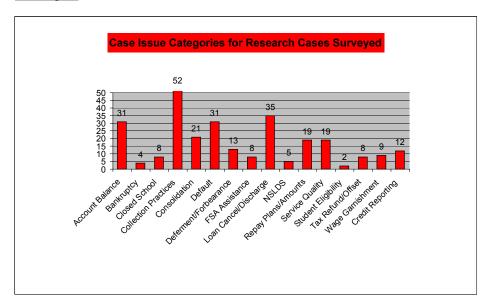
and 5 not knowledgeable

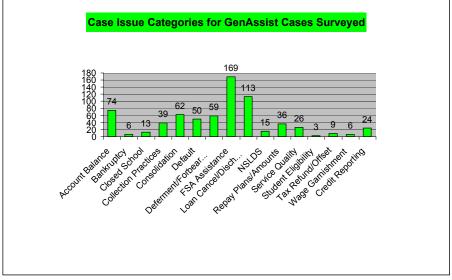
Timeliness =1 quickly and 5 not quickly at all Resolution =1 agree, 2 not sure and 3 disagree

Overall rating =1 very high, 3 medium and 5 very dissatisfied

PERFORMANCE GOAL = Ombudsman Office Overall Service Rating

of 2.25 or less



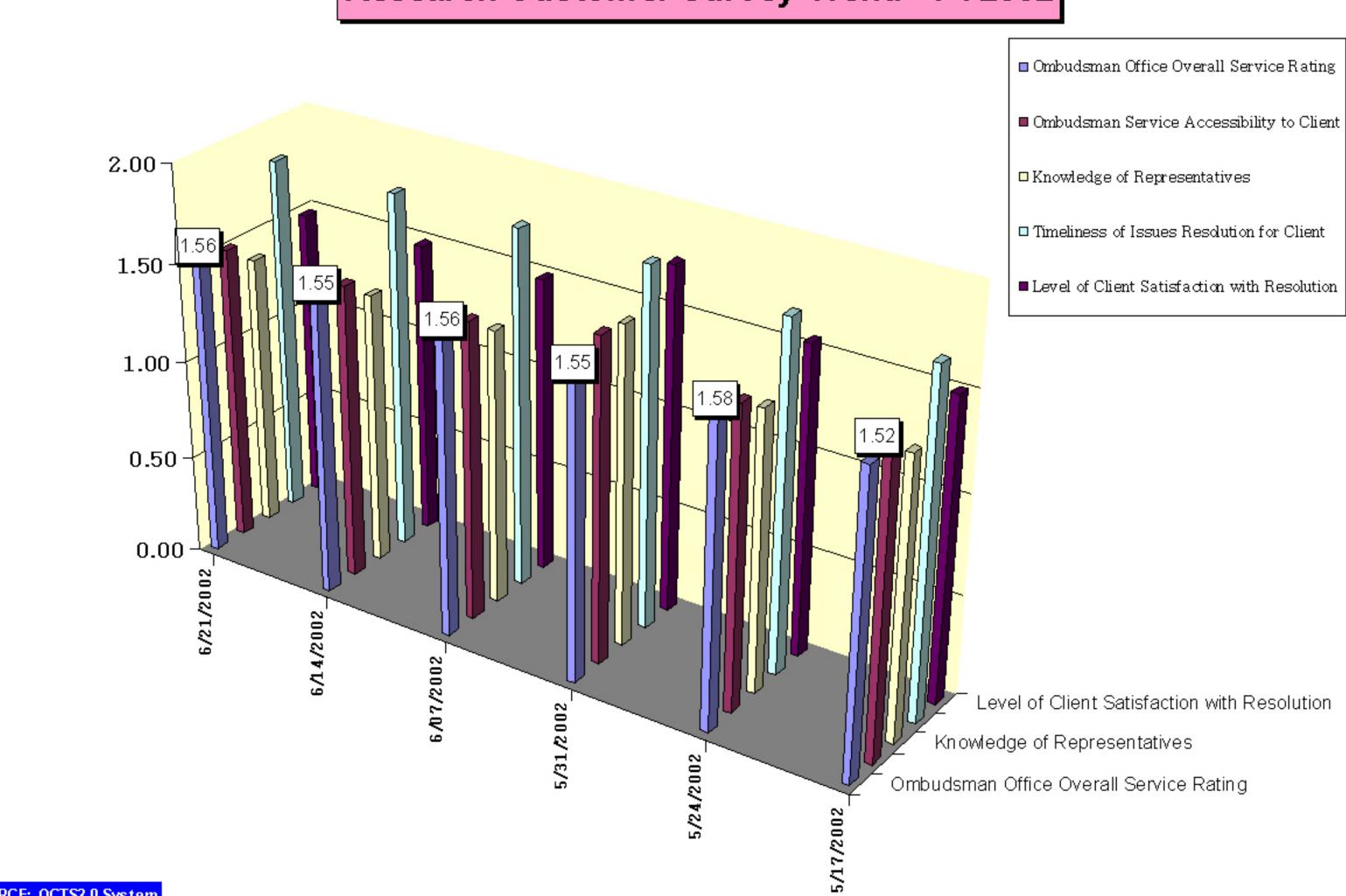


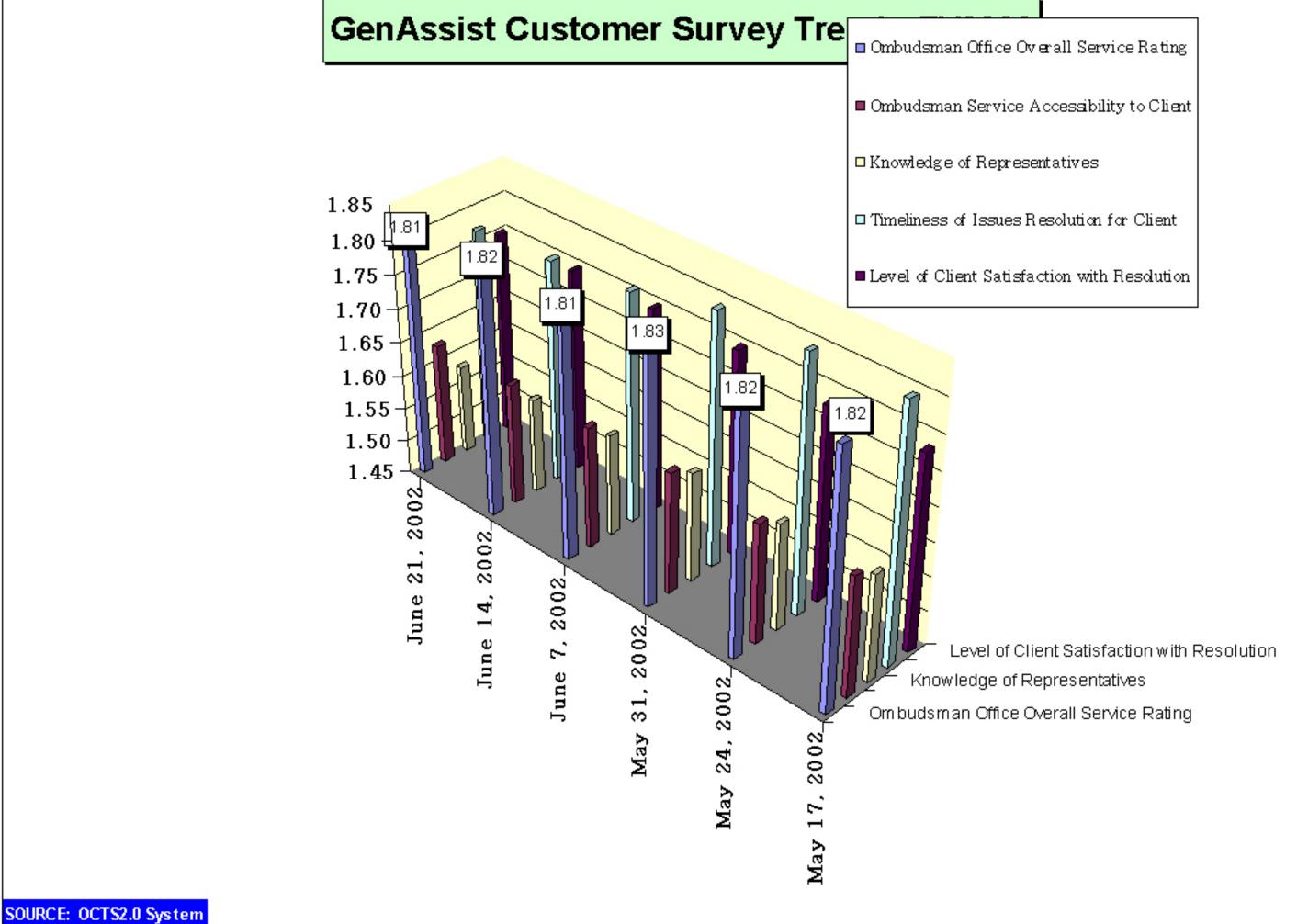
Research					
DATE	Ombudsman Office Overall Service Rating	Ombudsman Service Accessibility to Client	Knowledge of Representatives	Timeliness of Issues Resolution for Client	Level of Client Satisfaction with Resolution
May 17, 2002	1.52	1.49	1.40	1.73	1.52
May 24, 2002	1.58	1.51	1.41	1.76	1.56
May 31, 2002	1.55	1.63	1.61	1.82	1.75
June 7, 2002	1.56	1.51	1.39	1.82	1.50
June 14, 2002	1.55	1.50	1.38	1.82	1.49
June 21, 2002	1.56	1.50	1.38	1.82	1.48

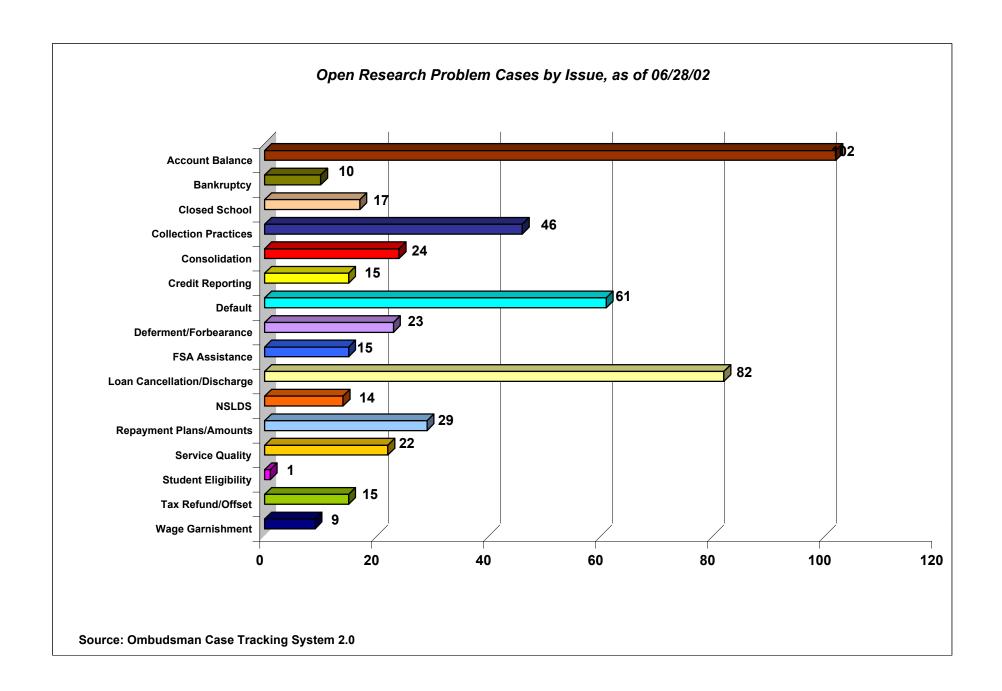
SOURCE: OCTS2.0 System

GenAssist					
DATE	Ombudsman Office Overall Service Rating	Ombudsman Service Accessibility to Client	Knowledge of Representatives	Timeliness of Issues Resolution for Client	Level of Client Satisfaction with Resolution
May 17, 2002	1.82	1.63	1.61	1.82	1.73
May 24, 2002	1.82	1.63	1.61	1.82	1.73
May 31, 2002	1.83	1.63	1,61	1.82	1.75
June 7, 2002	1.81	1.63	1.60	1.79	1.75
June 14, 2002	1.82	1.63	1.59	1.78	1.75
June 21, 2002	1.81	1.63	1.58	1.77	1.75

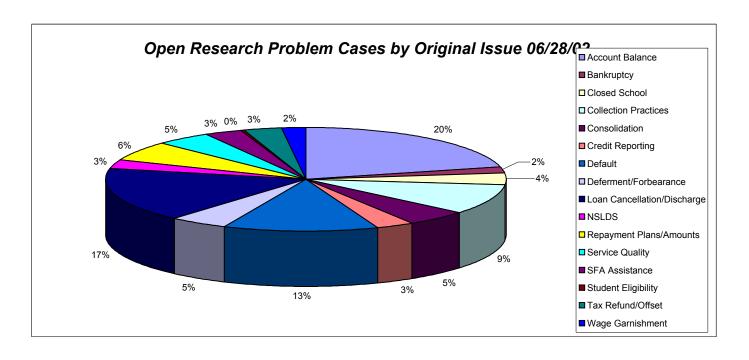
Research Customer Survey Trend - FY2002



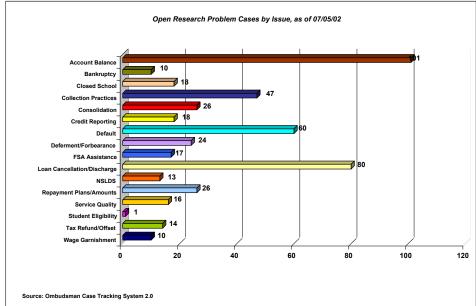


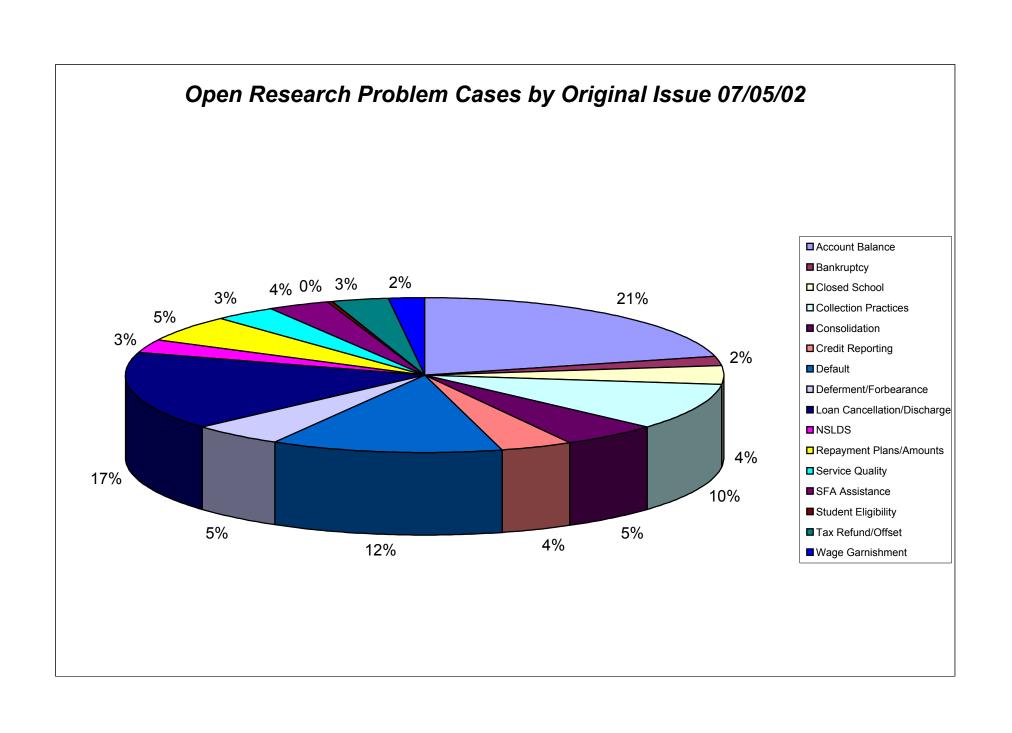


Account Balance	102	21%
Bankruptcy	10	2%
Closed School	17	4%
Collection Practices	46	9%
Consolidation	24	5%
Credit Reporting	15	9%
Default	61	13%
Deferment/Forbearance	23	5%
Loan Cancellation/Discharge	82	17%
NSLDS	14	3%
Repayment Plans/Amounts	29	6%
Service Quality	22	5%
SFA Assistance	15	3%
Student Eligibility	1	0%
Tax Refund/Offset	15	3%
Wage Garnishment	9	2%
TOTAL	485	

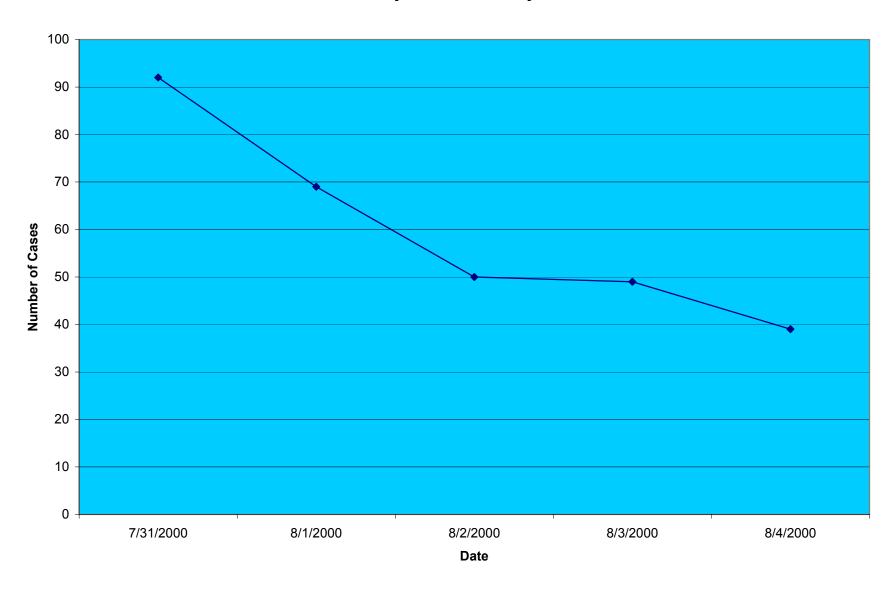


Wage Garnishment	10	2%	Wage Garnishment = Wage Garnishment
Tax Refund/Offset	14	3%	Tax Refund/Offset = Tax Offset, Tax Refund Offset
Student Eligibility	1	0%	Student Eligibility = Student Eligibility
Service Quality	16	3%	Service Quality = Loan Servicing, Service Quality, Due Diligence, Quality of Education
Repayment Plans/Amounts	26	5%	Repayment Plans/Amounts = Repayment Plans/Amounts
NSLDS	13	3%	NSLDS = NSLDS, Social Security Number
Loan Cancellation/Discharge	80	17%	Loan Cancellation/Discharge = Loan Cancellation, Disability Discharge, Discharge – Death, Discharge Denied, Loan Discharge, False Certification
FSA Assistance	17	4%	FSA Assistance = General Information Request, Pell Grant, Not a Loan Question, Other, Other Aid Issue, Not Filled (no value)
Deferment/Forbearance	24	5%	Deferment/Forbearance = Deferment, Deferment Rejected, Forbearance, Forbearance Granted
Default	60	12%	Default = Default
Credit Reporting	18	4%	Credit Reporting = Credit Report, Credit Bureau Report
Consolidation	26	5%	Consolidation = Consolidation
Collection Practices	47	10%	Collection Practices = Collection Practices
Closed School	18	4%	Closed School = Closed School
Bankruptcy	10	2%	Bankruptcy = Bankruptcy
Account Balance	101	21%	Account Balance = Account Balance, Balance Dispute, School Refund, Disbursement
TOTAL	481		

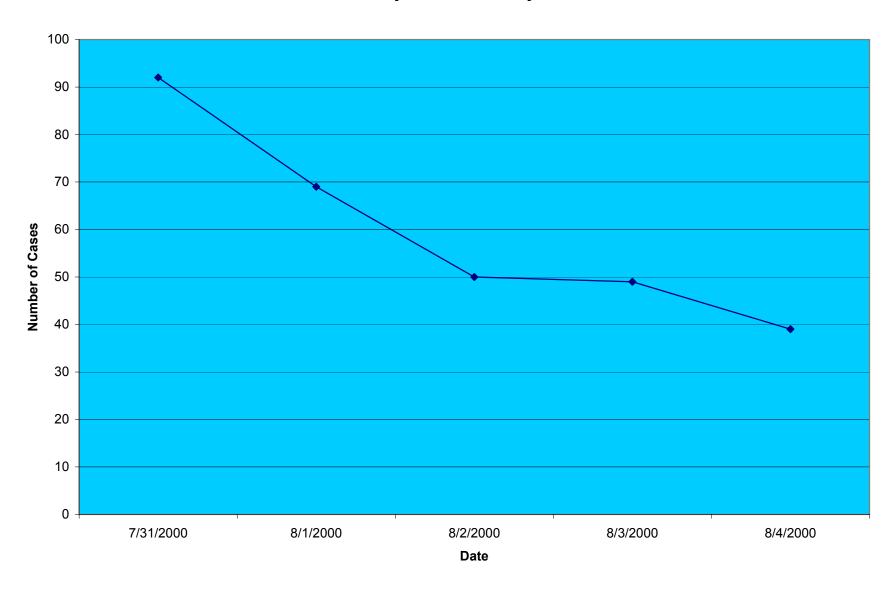


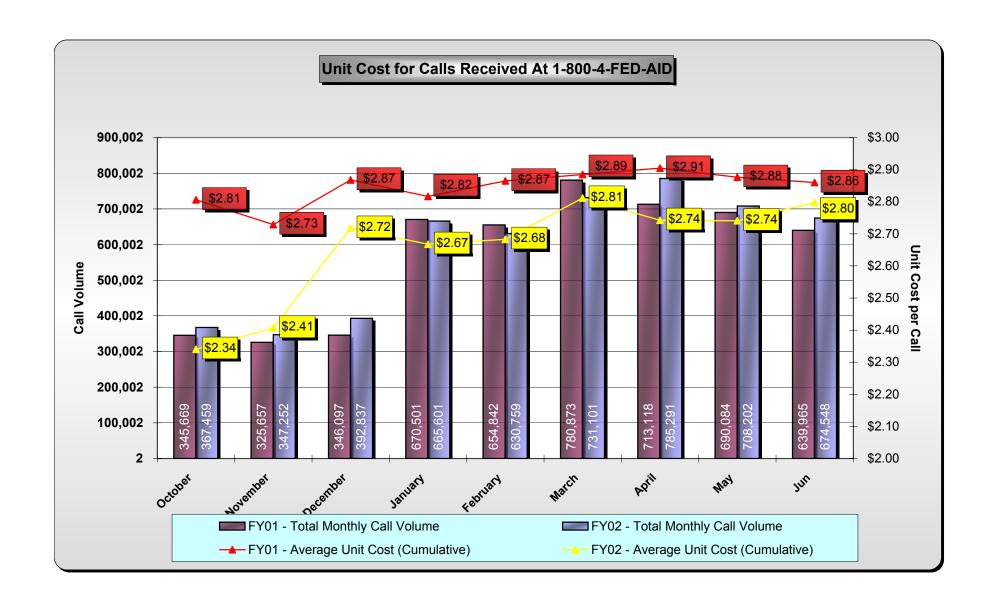


Daily Totals From July 26

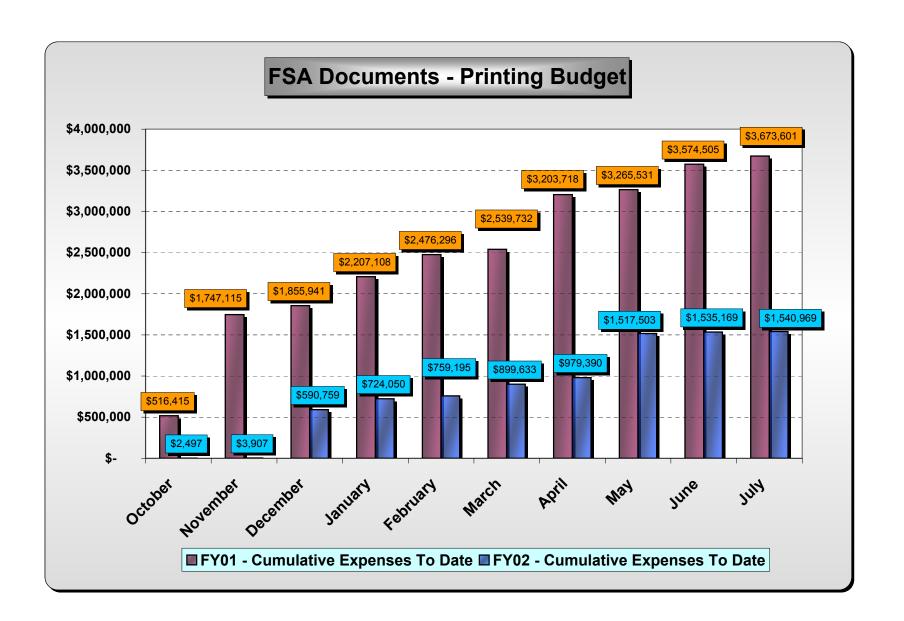


Daily Totals From July 26



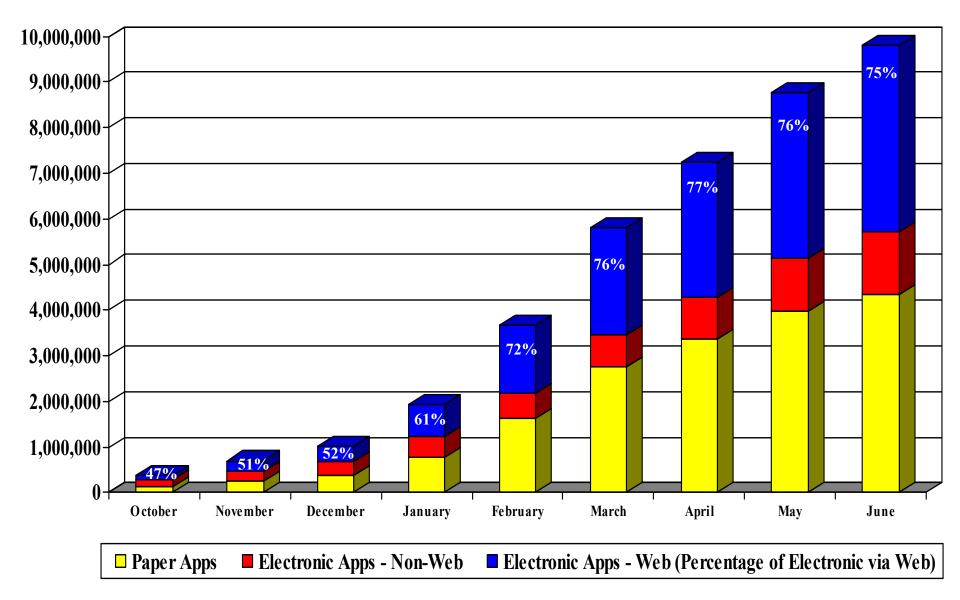


FY 2001	October		November	December		January		February		March		April		May		Jun		Jul		Aug	Sep			Total
FSAIC Vol.'s	302,36	1	289,302	313,9	27	580,927		547,696		655,280		611,854		602,467		558,871		718,855		907,660	38	0,803		6,470,003
FOTW Vol.'s*	43,30	18	36,355	32,1	70	89,574		107,146		125,593		101,264		87,617		81,094		110,059		149,266	5	5,220		1,018,666
FY01 - Total Monthly Call Volume	345,66	9	325,657	346,0	97	670,501		654,842		780,873		713,118		690,084		639,965		828,914		1,056,926	43	6,023		7,488,669
FSAIC Costs	\$ 745,64	3 \$	673,702	\$ 919,2	32 \$	1,371,866	\$	1,403,320	\$	1,649,147	\$	1,609,480	\$	1,421,039	\$	1,336,152	\$	1,753,731	\$	1,989,294 \$	84	3,457	\$	15,716,113
FOTW Costs*	\$ 224,33	5 \$	188,319	\$ 166,6	11 \$	463,993	\$	555,016	\$	650,572	\$	524,548	\$	453,856	\$	420,067	\$	570,106	\$	773,198 \$	28	6,040	\$	5,276,690
Total Costs	\$ 969,97	8 \$	862,021	\$ 1,085,9	23 \$	1,835,859	\$	1,958,336	\$	2,299,719	\$	2,134,028	\$	1,874,895	\$	1,756,219	\$	2,323,837	\$	2,762,492 \$	1,12	9,496	\$	20,992,803
							_		_		_		_		_		_		_				_	
FY01 - Monthly Unit Cost	\$ 2.8	1 \$	2.65	\$ 3.1	4 \$	2.74	\$	2.99	\$	2.95	\$	2.99	\$	2.72	\$	2.74	\$	2.80	\$	2.61	5	2.59	\$	2.80
F)/04 Occasion Calle	045.0	00	671.326	1.017.4	00	4 007 004		0.040.700		0.400.000		0.000.757		4 500 044		F 400 000		E 00E 700		7.050.040				
FY01 - Cumulative Calls	345,6		- ,			1,687,924	_	2,342,766		3,123,639		3,836,757	_	4,526,841	_	5,166,806		5,995,720		7,052,646		88,669		
FY01- Cumulative Costs	\$ 969,97		1,831,999			4,753,781		6,712,117		9,011,836		11,145,864	\$	13,020,758		14,776,977		17,100,814		19,863,306 \$		2,803		
FY01 - Average Unit Cost (Cumulativ	e \$ 2.8	1 \$	2.73	\$ 2.8	7 \$	2.82	\$	2.87	\$	2.89	\$	2.91	\$	2.88	\$	2.86	\$	2.85	\$	2.82	Þ	2.80		
																								Total
FY 2002	Oct		Nov	Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug	Sep			5,303,050
FY02 - Total Monthly Call Volume	367,45		347,252	392,8	7	665,601		630,759		731,101		785,291		708,202		674,548		oui		rug	ОСР		s	14,835,000
Total Costs	\$ 860,00			\$ 1,290,0		1,720,000	•	1,720,000		2,365,000	•	1,935,000	•	1,935,000	•	2,150,000							ų.	14,635,000
						2.58	φ.	2.73		3.23				2.73		3.19								
FY02 - Monthly Unit Cost	\$ 2.3	4 ф	2.48	\$ 3.2	8 \$	2.50	Ф	2.73	Ф	3.23	Ф	2.46	Ф	2.73	Ф	3.19								
FY02 - Cumulative Calls	367.45	19	714.711	1,107,5	18	1,773,149		2,403,908		3,135,009		3,920,300		4,628,502		5,303,050		5,303,050		5,303,050	5.30	3,050		
FY02- Cumulative Costs	\$ 860.00		1,720,000			4,730,000	\$	6,450,000	s	8.815.000	\$	10,750,000	\$	12.685.000	\$	14.835.000	\$	14,835,000	s	14.835.000 \$		5,000		
FY02 - Average Unit Cost (Cumulative			\$2.41	\$2.		\$2.67	•	\$2.68		\$2.81	•	\$2.74		\$2.74		\$2.80		\$2.80		\$2.80		\$2.80		
	Ψ=		7=	Ψ=.	_	ΨΞ.σ.		72.00		ΨΞ.σ.		V=		Ų=		72.00		72.00		Ţ 2 .00				

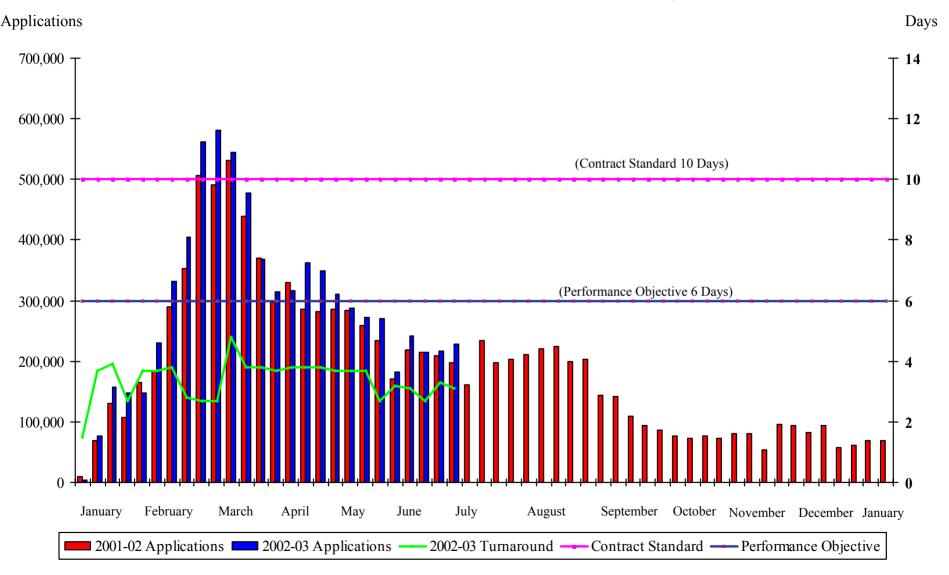


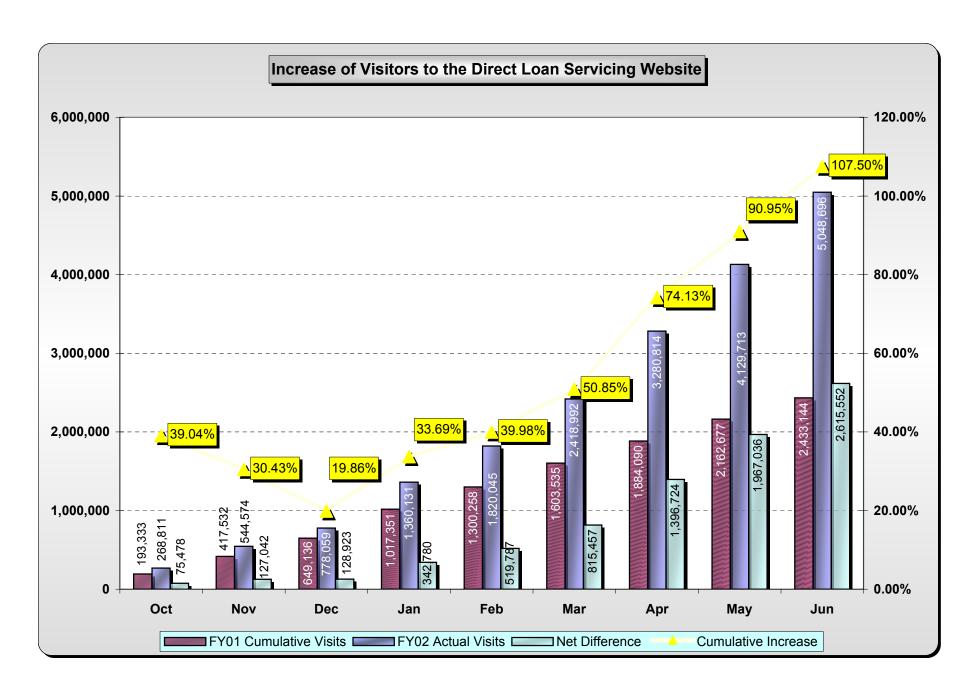
FY01 - Expenses FY02 - Expenses		er December January February 30,700 \$ 108,826 \$ 351,167 \$ 269,188 1,410 \$ 586,852 \$ 133,291 \$ 35,145		July August September \$ 99,096 \$ 263,156 \$ 5,715,542 \$ 5,800
FY01 - Cumulative Expenses To Date FY02 - Cumulative Expenses To Date FY02 - Cumlative % of FY01	\$ 2,497 \$			July August September \$3,673,601 \$3,936,757 \$ 9,652,299 \$1,540,969 \$1,540,969 \$ 1,540,969 41.95% 39.14% 15.96%
FY01 - Requests FY02 - Requests	October November 33 8	er December January February 15 15 19 2 ² 2 24 19 11	21 5 13 28	
October	\$ 2,497	8		
November December	\$ 1,410 \$ 586,852	2 24 1st Qtr. Total \$ 590,759 34		
January February March	\$ 133,291 \$ 35,145 \$ 140,438	19 11 23 2nd Qtr. Tota \$ 308,874 53	3	
April May June	\$ 79,757 \$ 538,113 \$ 17,666	13 17 6 3rd Qtr. Total \$ 635,536 36)	
July August September	\$ 5,800	1 4th Qtr. Total \$ 5,800		
TOTAL	\$ 1,540,969	124 \$ 1,540,969 124		

FAFSAs Processed in Fiscal Year 2002

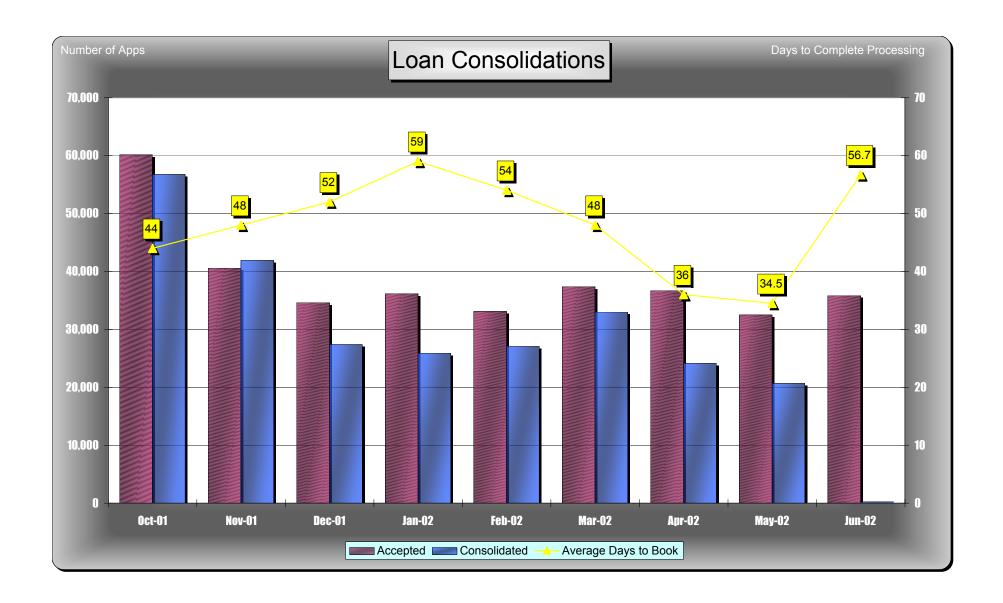


2002-2003 Application Volume Turnaround Data for 2002-2003 as of June 30, 2002





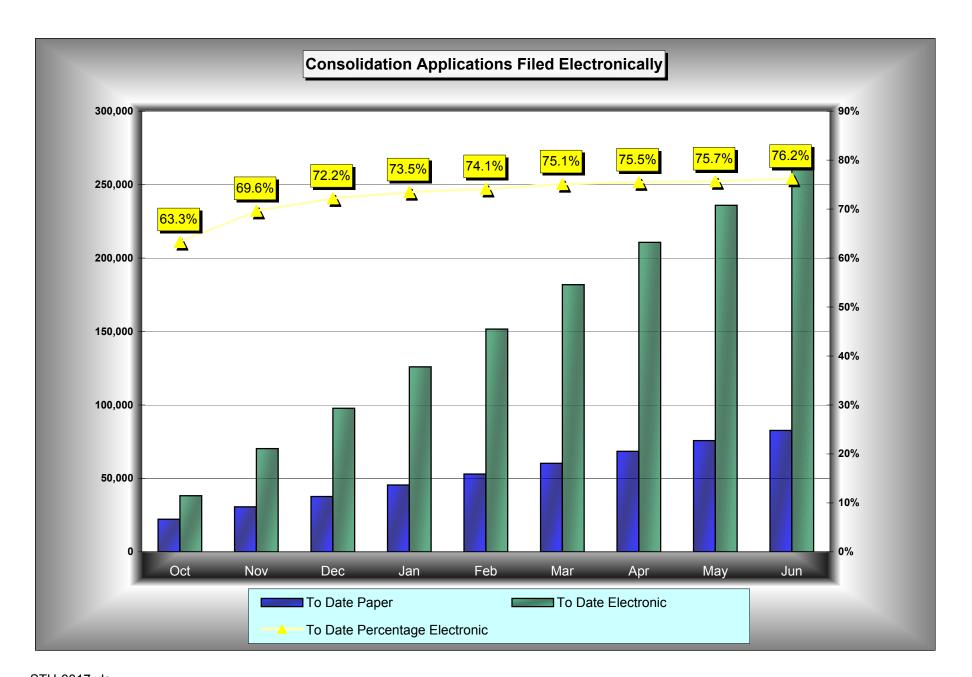
FY 01 Actual FY 02 Goal	3,300,000 4,100,000												
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
FY01 Actual Visits FY01 Cumulative Visits	193,333 193,333	224,199 417,532	231,604 649,136	368,215 1,017,351	- ,	303,277 1,603,535	280,555 1,884,090	278,587 2,162,677	270,467 2,433,144	311,743 2,744,887	306,049 3,050,936	269,141 3,320,077	
FY02 Actual Visits FY02 Cumlative Visits	268,811 268,811	275,763 544,574	233,485 778,059	582,072 1,360,131	•	598,947 2,418,992	861,822 3,280,814	848,899 4,129,713	918,983 5,048,696	5,048,696	5,048,696	5,048,696	
Net Difference (Per Month Net Difference	75,478 75,478	51,564 127,042	1,881 128,923	213,857 342,780	177,007 519,787	295,670 815,457	581,267 1,396,724	570,312 1,967,036	648,516 2,615,552	-311,743 2,303,809	-306,049 1,997,760	-269,141 1,728,619	
Increase - Monthly (%) Cumulative Increase	39.04% 39.04%	23.00% 30.43%	0.81% 19.86%	58.08% 33.69%	62.57% 39.98%	97.49% 50.85%	207.18% 74.13%	204.72% 90.95%	239.78% 107.50%	-100.00% 83.93%	-100.00% 65.48%	-100.00% 52.07%	
Annual Goal (%)	9.43%	15.88%	16.12%	42.85%	64.97%	101.93%	174.59%	245.88%	326.94%	287.98%	249.72%	216.08%	



		Accepted	Consolidated	Average Days to Book
October-01	Oct-01	60,149	56,746	44
November-01	Nov-01	40,584	41,936	48
December-01	Dec-01	34,634	27,390	52
January-02	Jan-02	36,180	25,895	59
February-02	Feb-02	33,110	27,121	54
March-02	Mar-02	37,401	32,997	48
April-02	Apr-02	36,710	24,171	36
May-02	May-02	32,510	20,680	34.5
June-02	Jun-02	35,849	278	56.7
July-02	Jul-02			
August-02	Aug-02			
September-02	Sep-02			
				61.74285714

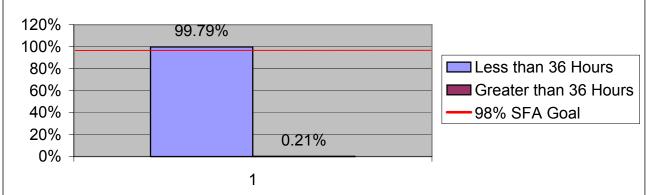
^{*}Double Check Accepted

^{*}Double Check Accepted



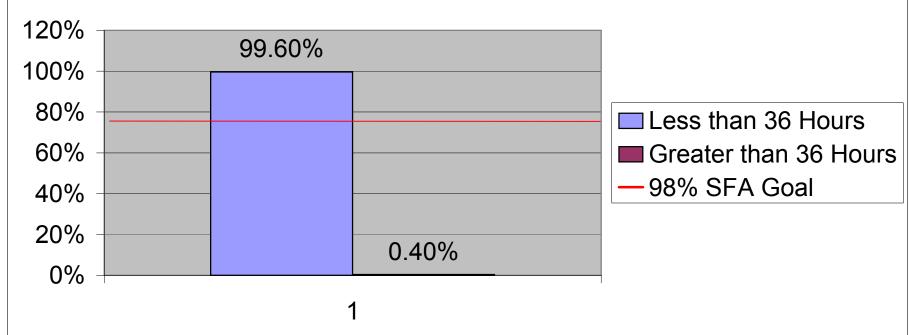
	TotalReceived Paper	Filed Electron	ically	Electronic %	To Date Total	To Date Paper	To Date Electronic	To Date Percentage Electronic	Percentage of Volume Goal Achieved	Goal
Oct	60457	22204	38253	0.632730701	60457	22204	38253	0.632730701	25.5%	150000
Nov	40496	8444	32052	0.791485579	100953	30648	70305	0.696413182	46.9%	
Dec	34446	7011	27435	0.796464031	135399	37659	97740	0.721866484	65.2%	
Jan	36064	7840	28224	0.782608696	171463	45499	125964	0.734642459	84.0%	
Feb	33162	7462	25700	0.774983415	204625	52961	151664	0.741180208	101.1%	
Mar	37563	7331	30232	0.804834545	242188	60292	181896	0.751052901	121.3%	
Apr	36980	8166	28814	0.779177934	279168	68458	210710	0.754778485	140.5%	
May	32510	7296	25214	0.775576746	311678	75754	235924	0.756947876	157.3%	
Jun	35849	6904	28945	0.807414433	347527	82658	264869	0.762153732	176.6%	
Jul			0	#DIV/0!	347527	82658	264869	0.762153732	176.6%	
Aug			0	#DIV/0!	347527	82658	264869	0.762153732	176.6%	
Sep			0	#DIV/0!	347527	82658	264869	0.762153732	176.6%	

Accounting Transactions Processed Through RFMS to GAPS 06/17/2002 - 06/28/2002



SFA And ACS are partnering to process Pell Grant data through to GAPS accurately 98% of the time within 36 hours.

Accounting Transactions Processed Through RFMS to GAPS From 10/01/2001 Through 06/28/2002 (Without GAPS shutdown)

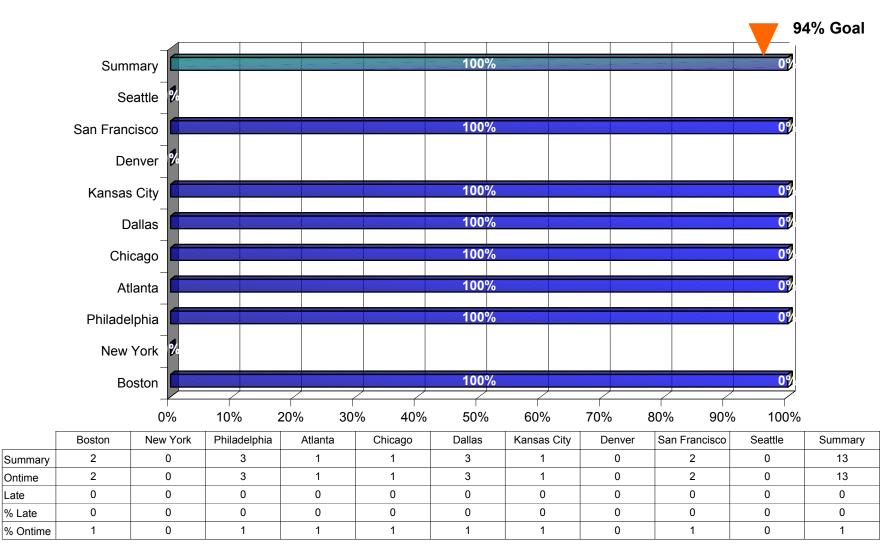


SFA And ACS are partnering to process Pell Grant data through to GAPS accurately 98% of the time within 36 hours.

Note: GAPS shutdown 10/03/2001 - 10/04/2001; and 01/11/2002 - 01/21/2002.

Biweekly Audit Performance 06/17/2002 through 06/30/2002

Data Source: PEPS Extract 07/01/2002

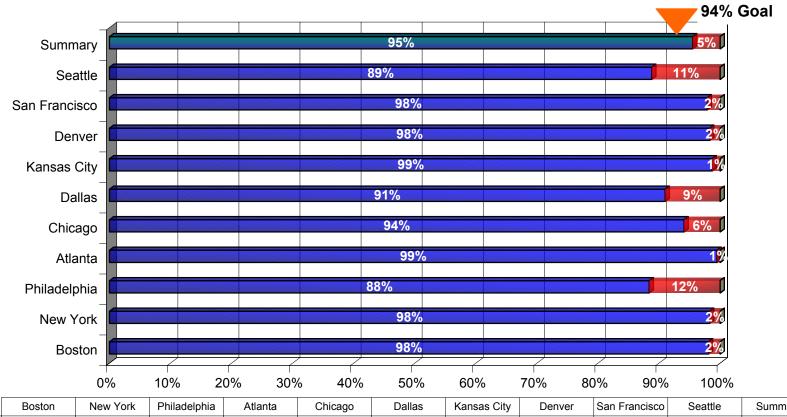


Late

% Late

Audit Performance (Deficient and Non-Deficient) 10/01/2001 through 06/30/2002

Data Source: PEPS Extract 07/01/2002



	Boston	New York	Philadelphia	Atlanta	Chicago	Dallas	Kansas City	Denver	San Francisco	Seattle	Summary
■Summary	101	176	180	181	186	166	153	117	232	80	1572
■ Ontime	99	173	159	180	175	151	151	115	227	71	1501
■Late	2	3	21	1	11	15	2	2	5	9	72
■ % Late	0.01980198	0.017045455	0.116666667	0.005524862	0.059139785	0.090361446	0.013071895	0.017094017	0.021551724	0.1125	0.045801527
■% Ontime	0.98019802	0.982954545	0.883333333	0.994475138	0.940860215	0.909638554	0.986928105	0.982905983	0.978448276	0.8875	0.954834606